## DECISION 18/2017

## OF THE GOVERNING BOARD OF

## THE EUROPEAN INSTITUTE OF INNOVATION AND TECHNOLOGY (EIT)

ON THE OPINION OF THE GOVERNING BOARD ON THE FINAL ACCOUNTS 2017

## THE GOVERNING BOARD OF THE EUROPEAN INSTITUTE OF INNOVATION AND TECHNOLOGY,

Having regard to Regulation (EC) No 294/2008 of the European Parliament and of the Council of 11 March 2008 establishing the European Institute of Innovation and Technology ${ }^{1}$, as amended by Regulation (EU) No 1292/2013 of the European Parliament and of the Council of 11 December $2013^{2}$ (hereinafter "EIT Regulation");

Having regard to Commission Delegated Regulation (EU) No 1271/2013 of 30 September 2013 on the framework financial regulation for the bodies referred to in Article 208 of Regulation (EU, Euratom) No 966/2012 of the European Parliament and of the Council, in particular Article 99.2 ${ }^{3}$;

Having regard to the Decision of EIT Governing Board of 27 December 2013 adopting the Financial Regulation for the European Institute of Innovation and Technology (hereinafter "EIT Financial Regulation");

Having regard to the Decision of the Governing Board of the EIT of 5 June 2014 adopting the Rules of Procedures of the Governing Board and the Executive Committee;

Having regard to the preliminary observations of the European Court of Auditors on the provisional annual accounts 2017 of the EIT, forwarded to the EIT Interim Director by the President of the Court of Auditors on 31 May 2018

Having regard to the final accounts drawn up by the Accounting Officer on 29 May 2017 and submitted by the EIT Interim Director to the EIT Governing Board on 29 May 2018

## WHEREAS

(1) The final accounts of the EIT shall be sent by 1 July 2017 together with the opinion of the Governing Board, to the account officer of the Commission, the Court of Auditors, the European Parliament and the Council,
(2) The EIT's final accounts are attached as Annex I to this decision;
(3) An excerpt from the final accounts shows the following information:

[^0]
## STATEMENTS OF FINANCIAL PERFORMANCE 31.12.2017

|  |  | 01.01.2017 |
| :--- | ---: | ---: | 01.01.2016

## HAS DECIDED AS FOLLOWS:

On the basis of the examination of the final accounts, presented by the EIT Interim Director to the Governing Board of the European Institute of Innovation \&Technology ('EIT'), and on the basis of the preliminary observations of the European Court of Auditors on the provisional annual accounts 2016 of the EIT, the Governing Board of the EIT gives a favourable opinion on the final accounts drawn up by the EIT Accounting Officer for 2017.

Done in Paris on 7 June 2018

## Signed

Peter Olesen

Chairman of the EIT Governing Board

Annex 1: Final Accounts 2017 of the European Institute of Innovation and Technology

FINAL ACCOUNTS OF THE EUROPEAN INSTITUTE OF

# INNOVATION AND TECHNOLOGY 

(EIT)
and

## REPORT ON THE IMPLEMENTATION OF THE BUDGET

01.01.2017-31.12.2017

European Institute of Innovation and Technology (EIT)
www.eit.europa.eu

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## CERTIFICATE

The annual accounts of the EIT for the year 2016 have been prepared in accordance with the Title IX of the Financial Regulation applicable to the general budget of the European Union, the accounting rules adopted by the Commission's Accounting Officer and the accounting principles and methods adopted by myself.

I acknowledge my responsibility for the preparation and presentation of the annual accounts of the EIT in accordance with Article 68 of the Financial Regulation.

I have obtained from the authorising officer, who certified its reliability, all the information necessary for the production of the accounts that show the EIT's assets and liabilities and the budgetary implementation.

I hereby certify that based on this information, and on such checks as I deemed necessary to sign off the accounts, I have a reasonable assurance that the accounts present fairly, in all material aspects, the financial position, the results of the operations and the cash-flow of the EIT.

## Signed

## Davide Mola

Accounting Officer

## PART I - Financial statements

Financial year: 2017

## INTRODUCTION

LEGAL BASIS

The following accounts, together with a report on budgetary and financial management were drawn up in accordance with Article 21 (3) of Regulation (EC) No 294/2008 of the European Parliament and of the Council of 11 March 2008 amended with Regulation No 1292/2013 of 11 December 2013 establishing the European Institute of Innovation and Technology (hereinafter referred to as "EIT Regulation") and Article 98 of the EIT Financial Regulation.

## BACKGROUND INFORMATION

This report and financial statements have been drawn up for the EIT, a European Union body established by Regulation (EC) No 294/2008 of the European Parliament and of the Council of 11 March 2008 as amended by Regulation (EU) No 1292/2013 of the European Parliament and the Council of 11 December 2013.

The mission of the EIT is to increase European sustainable growth and competitiveness by reinforcing the innovation capacity of the EU (Article 3, EIT Regulation). The seat of EIT is in Budapest.

The EIT's expenditures are financed by an annual subsidy from the general budget of the European Union and by EFTA and third countries contributions.

The Governing Board is the principal governing body of the EIT entrusted with the role of strategic leadership and the overall direction of the operational activities implemented by the EIT Headquarters. It is composed of high-level members experienced in higher education, research, innovation and business. It shall be responsible for steering the activities of the EIT, for the selection, designation and evaluation of the KICs, and for all other strategic decisions. It consists of 12 Appointed Members.

The Chairman of the Governing Board for 2017 was Mr Peter Olesen.

The Institute is managed by the EIT Interim Director, Mr. Martin Kern. In accordance with Article 1(c) of the EIT Regulation and Article 39 of the EIT Financial Regulation, the Director is the authorising officer for the EIT budget.

In accordance with Article 50 (1) of the EIT Financial Regulation the Governing Board appointed Davide Mola as accounting officer for the EIT on 28 June 2012 following a recruitment procedure.

## PART I: - FINANCIAL STATEMENTS

| STATEMENTS OF FINANCIAL PERFORMANCE 31.12.2017 |  |  |
| :---: | :---: | :---: |
|  | $\begin{aligned} & \text { 01.01.2017 } \\ & \text { 31.12.2017 } \end{aligned}$ | $\begin{aligned} & \mathbf{0 1 . 0 1 . 2 0 1 6} \\ & \text { 31.12.2016 } \end{aligned}$ |
| Subsidy of the Commission | 305.151.637,74 | 264.437.708,42 |
| Host state contribution | 0,00 | 0,00 |
| Revenues from admin operations - fixed asset income | $(161,85)$ | 6.849,73 |
| Other operating revenue | 138.859,93 | 617.558,17 |
| TOTAL OPERATING REVENUE | 305.290.335,82 | 265.062.116,32 |
| Staff expenses | 3.931.900,70 | 3.530.404,56 |
| Fixed asset related expenses | 213.610,57 | 169.484,25 |
| Other administrative expenses | 1.298.531,35 | 1.409.426,22 |
| Operational expenses | 282.197.448,15 | 244.876.808,06 |
| TOTAL ADMINISTRATIVE AND OPERATIONAL EXPENSES | 287.641.490,77 | 249.986.123,09 |
| SURPLUS/(DEFICIT) FROM OPERATING ACTIVITIES | 17.648.845,05 | 15.075.993,23 |
| Financial operations revenues | 0,00 | 0,00 |
| Financial operations expenses | 23.893,01 | 3.060,87 |
| SURPLUS/ (DEFICIT) FROM FINANCIAL ACTIVITIES | $(23.893,01)$ | $(3.060,87)$ |
|  |  |  |
| SURPLUS/(DEFICIT) FROM ORDINARY ACTIVITIES | 17.624.952,04 | 15.072.932,36 |
| Extraordinary gains | 0,00 | 0,00 |
| Extraordinary losses | 0,00 | 0,00 |
| SURPLUS/(DEFICIT) FROM EXTRAORDINARY ITEMS | $\mathbf{0 , 0 0}$ | $\mathbf{0 , 0 0}$ |
|  |  |  |
| ECONOMIC RESULT OF THE YEAR | 17.624.952,04 | 15.072.932,36 |

## BALANCE SHEET

31.12.2017

ASSETS

|  | 31.12.2017 | 31.12.2016 |
| :---: | :---: | :---: |
| A. NON CURRENT ASSETS |  |  |
| Intangible fixed assets | 230.014,02 | 333.830,65 |
| Tangible fixed assets | 229.720,00 | 231.233,00 |
| Land and buildings | 0,00 | 0,00 |
| Plant and equipment | 0,00 | 0,00 |
| Computer hardware | 170.883,00 | 165.385,00 |
| Furniture and vehicles | 31.176,00 | 40.869,00 |
| Other fixtures and fittings | 27.661,00 | 24.979,00 |
| Tangible fixed assets under construction | 0,00 | 0,00 |
| Long-term receivables | 1.135,14 | 1.135,14 |
| Long-term pre-financing | 1.135,14 | 1.135,14 |
| Long-term receivables with consolidated EC entities | 0,00 | 0,00 |
| TOTAL NON CURRENT ASSETS | 460.869,16 | 566.198,79 |
|  |  |  |
| B. CURRENT ASSETS |  |  |
| Stock | 0,00 | 0,00 |
| Short-term receivables | 195.153,57 | 731.834,67 |
| Short term prefinancing | 0,00 | 0,00 |
| Current receivables | 222.842,56 | 746.970,27 |
| Long term receivables falling due within a year | 0,00 | 0,00 |
| Sundry receivables | $(27.688,99)$ | $(15.135,60)$ |
| Prepaid expenses and accrued income | 0,00 | 0,00 |
| Cash and cash equivalents | 3.701.377,64 | 7.071.921,26 |
| TOTAL CURRENT ASSETS | 3.896.531,21 | 7.803.755,93 |
|  |  |  |
| TOTAL | 4.357.400,37 | 8.369.954,72 |


|  | 31.12.2017 | 31.12.2016 |
| :---: | :---: | :---: |
| A. CAPITAL |  |  |
| Accumulated surplus/deficit | (74.134.321,53) | (89.207.253,89) |
| Economic result of the year | 17.624.952,04 | 15.072.932,36 |
| TOTAL CAPITAL | $(56.509 .369,49)$ | $(74.134 .321,53)$ |
|  |  |  |
| B. NON CURRENT LIABILITIES |  |  |
| Provisions for risks and liabilities | 0,00 | 0,00 |
| Long-term liabilities with consolidated entities | 0,00 | 0,00 |
| TOTAL NON CURRENT LIABILITIES | 0,00 | 0,00 |
|  |  |  |
| C. CURRENT LIABILITIES |  |  |
| Provisions for risks and liabilities | 250.000,00 | 50.000,00 |
| Accounts payable | 60.616.769,86 | 82.454.276,25 |
| Current payables <br> Long-term liabilities falling due within the year Sundry payables <br> Accrued expenses and deferred income Accounts payable with consolidated EC entities TOTAL CURRENT LIABILITIES | $(2.676,20)$ | $(28.028,47)$ |
|  | 0,00 | 0,00 |
|  | 3.035,37 | 22.190,38 |
|  | 56.307.117,18 | 75.355.734,13 |
|  | 4.309.293,51 | 7.104.380,21 |
|  | 60.866.769,86 | 82.504.276,25 |
|  |  |  |
| TOTAL | 4.357.400,37 | 8.369.954,72 |

## CASH FLOW STATEMENT

31.12.2017

|  | $\begin{aligned} & 01.01 .2017 \\ & 31.12 .2017 \end{aligned}$ | $\begin{aligned} & \text { 01.01.2016 } \\ & 31.12 .2016 \end{aligned}$ |
| :---: | :---: | :---: |
| Cash Flows from ordinary activities |  |  |
| Surplus/(deficit) from ordinary activities | 17.624.952,04 | 15.072.932,36 |
| Operating activities Adjustments |  |  |
| Amortization (intangible fixed assets) + | 106.052,34 | 82.731,97 |
| Depreciation (tangible fixed assets) + | 101.687,63 | 78.587,91 |
| Increase/(decrease) in Provisions for risks and liabilities | 200.000,00 | 0,00 |
| Increase/(decrease) in Value reduction for doubtful debts |  | 0,00 |
| (Increase)/decrease in Stock |  | 0,00 |
| (Increase)/decrease in Long term Pre-financing |  | 0,00 |
| (Increase)/decrease in Short term Pre-financing | 0,00 | 0,00 |
| (Increase)/decrease in Long term Receivables | 0,00 | 0,00 |
| (Increase)/decrease in Short term Receivables | 536.681,10 | -204.392,60 |
| (Increase)/decrease in Receivables related to consolidated EU entities |  | 0,00 |
| Increase/(decrease) in Other Long term liabilities |  | 0,00 |
| Increase/(decrease) in Accounts payable | -19.042.419,32 | -14.539.124,32 |
| Increase/(decrease) in Liabilities related to consolidated EU entities | -2.795.086,70 | -877.412,26 |
| Other non-cash movements | 0,00 | 0,00 |
|  |  |  |
| Net cash Flow from operating activities | -3.268.132,91 | -386.676,94 |


| Cash Flows from investing activities |  |  |
| :--- | :--- | :--- |
| Increase of tangible and intangible fixed assets (-) | $-102.410,71$ | $-298.362,25$ |
|  |  |  |
| Proceeds from tangible and intangible fixed assets (+) cash flow from investing activities | $\mathbf{- 1 0 2 . 4 1 0 , 7 1}$ | $\mathbf{- 2 9 8 . 3 6 2 , 2 5}$ |


| Net increase/(decrease) in cash and cash equivalents | $-3.370 .543,62$ | $-685.039,19$ |
| :--- | ---: | ---: |
| Cash and cash equivalents at the beginning of the period | $7.071 .921,26$ | $7.756 .960,45$ |
| Cash and cash equivalents at the end of the period | $3.701 .377,64$ | $7.071 .921,26$ |

## STATEMENT OF CHANGES IN CAPITAL

| Capital | Reserves | Accumulated <br> Surplus / <br> Deficit | Economic <br> result of the <br> year | Capital (total) |
| :--- | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
| Balance as of 31 December 2016 | 0,00 | $(\mathbf{8 9 . 2 0 7 . 2 5 3 , 8 9 )}$ | $\mathbf{1 5 . 0 7 2 . 9 3 2 , 3 6}$ | $(74.134 .321,53)$ |
| Changes in accounting policies |  |  |  | 0,00 |
| Balance as of 1 January 2017 | $\mathbf{0 , 0 0}$ | $\mathbf{( 8 9 . 2 0 7 . 2 5 3 , 8 9 )}$ | $\mathbf{1 5 . 0 7 2 . 9 3 2 , 3 6}$ | $\mathbf{( 7 4 . 1 3 4 . 3 2 1 , 5 3 )}$ |
| Allocation of the Economic Result <br> of Previous Year |  | $15.072 .932,36$ | $(15.072 .932,36)$ | 0,00 |
| Economic result of the year |  |  | $17.624 .952,04$ | $17.624 .952,04$ |
| Balance as of 31 December 2017 | $\mathbf{0 , 0 0}$ | $\mathbf{( 7 4 . 1 3 4 . 3 2 1 , 5 3 )}$ | $\mathbf{1 7 . 6 2 4 . 9 5 2 , 0 4}$ | $\mathbf{( 5 6 . 5 0 9 . 3 6 9 , 4 9 )}$ |

## NOTES TO THE GENERAL ACCOUNTS

01.01.2017-31.12.2017

## ACCOUNTING POLICIES AND PRINCIPLES

In accordance with Article 21 (3) of Regulation (EC) No 1292/2013 of the European Parliament and of the Council of 11 March 2008 establishing the European Institute of Innovation and Technology (hereinafter referred to as "EIT Regulation") and Article 92 of the EIT Financial Regulation of 27 December 2013, the following final accounts together with a report on budgetary and financial management have been drawn up. These financial statements for the financial year 2017 are prepared on the basis of the EC Accounting Rules which adapt the International Public Sector Accounting Standards (and in some cases the International Financial Reporting Standards) to the specific environment of the European Union, while the reports on implementation of the budget continue to be primarily based on movements of cash. They also follow Commission Regulation No 1268/2012 (hereinafter referred to as the Implementing Rules).

The objective of financial statements is to provide information about the financial position, performance and cash flows of an entity that is useful to a wide range of users. For a public sector entity such as the EIT, the objective is more specifically to provide information useful for decision making, and to demonstrate the accountability of the entity for the resources entrusted to it.

The accounting system of the EIT comprises general accounts and budgetary accounts. The accounts are kept in EUR and are accounted on the basis of a financial year equal to the calendar year. The budgetary accounts give a detailed picture of the implementation of the budget. They are based on the modified cash accounting principle. ${ }^{1}$ The general accounts allow for the preparation of the financial statements as they show all charges and income for the financial year and are designed to establish the financial position in the form of a balance sheet at 31 December.

The EIT financial statements have been drawn up using the methods of preparation set out in the accounting rules laid down by the European Commission's accounting officer.

Article 95 of the EIT Financial Regulation sets out the accounting principles to be applied in drawing up the financial statements:

[^1]
## Going concern basis

The financial statements have been made in accordance with the going concern principle, which means that the EIT is deemed to have been established for an indefinite duration (IPSAS 1; Financial Regulation, Article 143).

## Prudence

Assets and income in these financial statements have not been overstated, and liabilities and expenses have not been understated. No hidden reserves have been created (IPSAS 1; Financial Regulation, Article 143).

## Consistent accounting method

According to this principle the accounting methods and valuation rules may not be changed from one year to the next (IPSAS 1; Financial Regulation, Article 143).

## Comparability of information

In accordance with this principle, the financial statements shall show for each item the amount of the corresponding item for the previous year. Where the presentation or the classification of one of the components of the financial statements has been changed, the corresponding amounts for the previous year shall be made comparable and reclassified (IPSAS 1; Financial Regulation, Article 143).

## Materiality

According to this principle, items that are material by virtue of their nature should be presented separately in the financial statements. Items that are material by virtue of their size but which have the same nature may be aggregated. Immaterial amounts should be aggregated with amounts of a similar nature or function and need not be presented separately (IPSAS 1; Financial Regulation, Article 143).

## No netting

The principle of no netting means that assets and liabilities may not be offset against each other, nor may revenues and expenses, save where the revenues and expenses derive from the same transaction, from similar transactions or from hedging operations and provided that they are not individually material (IPSAS 1; Financial Regulation, Article 143).

## Reality over appearance (Substance Over Form)

This principle states that if information is to represent faithfully the transactions and other events that it purports to represent, it is necessary that they are accounted for and presented in accordance with their substance and economic reality and not merely their legal form. The substance of transactions or other events is not always consistent with their legal form (IPSAS 1; Financial Regulation, Article 143).

Accrual-based accounting

Accrual based accounting is an accounting method that measures the performance and position of the entity by recognizing economic events regardless of when cash transactions occur. (Income and expense items are recognized and recorded when income is earned and expense is incurred, regardless of when cash is actually received or paid.) (IPSAS 1; EIT Financial Rules, Article 79 (1.); Financial Regulation, Article 143).

## Reporting period

The EIT reporting period is from 1 January to 31 December 2017.

## CURRENCY AND BASIS FOR CONVERSION

## Functional and reporting currency

The financial statements are presented in Euro, which is the functional and reporting currency of the EIT (EIT Financial Regulation, Article 96).

Transactions
Foreign currency transactions were translated into Euros using the official exchange rates of the European Commission of the day on which the payment order was drawn up (Implementing Rules, Article 5).

Foreign exchange gains and losses resulting from the settlement of foreign currency transactions are recognised in the economic outturn account.

CHART OF ACCOUNTS

The chart of accounts used by EIT follows the structure of the chart of accounts of the European Commission (PCUE).

## STATEMENTS OF FINANCIAL PERFORMANCES

## Non-Exchange Revenue

Non-exchange revenues for 2017 consist of the subsidy and other operational revenue received from the European Commission.

|  | 2017 | 2016 |
| :---: | :---: | :---: |
| EC subsidy | 305151637,74 | 264437 708,42 |
| Recoveries of GA | 66 147,01 | 600688,48 |
| Miscellaneous income | 38 407,10 | 7197,30 |
| Exchange rate gains | 34143,97 | 16 540,12 |
| Total | 305290335,82 | 265062 116,32 |

The Institute make pre financing (transactions) for grants during the financial year and final payments in the following year. The Institute makes accrual on the grant amount based on KICs' final settlement and payment requests. After the final payment by EIT, an ex-post audit on sample transactions takes place which may result in a recovery of grants unduly paid.

The miscellaneous income is mainly related to the recovery of tuition fee (EUR 11 999,61).

## Service in-kind - Host state contribution to the EIT premises

According to Article 3(3) of the Host Agreement the Hungarian Government covers the rental fee of the EIT premises for 20 years. For such in-kind services the EIT follows the non-recognition approach therefore the contribution was not recognised as revenue (and asset) in the EIT accounts.

The Hungarian Government contribution to the rental fee constitutes EUR 547524,48 in kind revenue per calendar year.

## Expenses

According to the principle of the accrual-based accounting, financial statements take account of expenses relating to the reporting period; without taking into consideration the payment date.

## Administrative and operational expenses

Staff expenses comprise different categories of personnel related expenses: salaries, allowances, mission costs and other welfare expenses. Fixed asset related expenses comprise the charged amortisation/depreciation. Other administrative expenses comprise building associated costs, maintenance and service fees, office running costs, the honoraria for the Governing Board and meeting expenses. Operational expenses comprise the KIC grants, studies, expert fees, operational meeting and other operative expenses. The amount includes the pre-financing for KIC grants already paid of 210592 036,92EUR.

Article 14 (6) of Regulation (EC) No 1292/2013 amending Regulation (EC) No 294/2008 establishing the European Institute of Innovation and Technology stipulates that the EIT financial contribution shall not, on average, exceed $25 \%$ of a KIC's overall funding over the EU budget period, from 1 January 2014 to December 2020. The rule shall apply as an average at the end of the period, therefore the fulfilment cannot be measured reliably before 2021. As a consequence, the proportion of the EIT funding in the KIC's overall budget is not known at the date of the accounts and no financial impact was recorded for the financial year.

|  | 2017 | 2016 |
| :--- | ---: | :---: |
| Staff expenses | 3931900,70 | 3530404,56 |
| Fixed asset related expenses | 213610,57 | 169484,25 |
| Other administrative expenses | 1298531,35 | 1409426,22 |
| Operational expenses | 282197448,15 | 244876808,06 |
| Total | 287641490,77 | $\mathbf{2 4 9 9 8 6 1 2 3 , 0 9}$ |

Average number of employees

|  | 2017 | 2016 |
| :--- | :---: | :---: |
| Temporary agents | 37 | 33 |
| Contract agents | 21 | 19 |
| Total | 58 | 52 |

## Note related to Payroll charges

All salary calculations giving the total staff expenses included in the Statement of financial performance of EIT are externalized to the Office for administration and payment of individual entitlements (also known as the Paymaster's Office-PMO) which is a central office of the European Commission.

The PMO's mission is to manage the financial rights of permanent, temporary and contractual staff working at the Commission, to calculate and to pay their salaries and other financial entitlements. The PMO provides these services to other EU institutions and agencies as well. The PMO is also responsible for managing the health insurance fund of the Institutions, together with processing and paying the claims of reimbursement from staff members. The PMO also manages the pension fund and pays the pensions of retired staff members. PMO is being audited by the European Court of Auditors.

EIT is only responsible for the communication to the PMO of reliable information allowing the calculation of the staff costs. It is also responsible to check that this information has been correctly handled in the monthly payroll report used for accounting payroll costs. It is not responsible for the calculation of the payroll costs performed by PMO.

## Financial operations revenues (exchange revenue)

The EIT Financial Regulation provide the EIT with derogation; the funds paid to the EIT by the Commission by way of the subsidy shall bear interest for the benefit of its budget. (EIT FR, Art. 58). No interest was collected in 2017.

## BALANCE SHEET

## ASSETS

Assets are resources controlled by the EIT as a result of past events and from which future economic benefits or service potential are expected to flow.

EIT uses ABAC Assets, which is an integrated part of the ABAC platform, as inventory application.

Fixed assets

Fixed assets are assets that are expected to be used during more than one reporting period. The fixed assets in these financial statements are valued at their acquisition price or production cost. The book value of a fixed asset is equal to its acquisition price or production cost, plus or minus revaluations, depreciation and other amounts written off.

Intangible fixed assets

Intangible fixed assets are identifiable non-monetary assets without any physical form. In the EIT's case these consist of computer software.

Tangible fixed assets

Tangible fixed assets are assets of physical nature, consisting of technical equipment, furniture, computer hardware, telecommunication and audiovisual equipment.

## Depreciation

Depreciation is the systematic allocation of the depreciable amount of an asset over its useful life (IPSAS 17). The depreciation on fixed assets is calculated using the straight-line method with the following rates:

Depreciation rates

| Type of asset | Straight line depreciation rate |
| :--- | :---: |
| Computer software | $25 \%$ |
| Technical equipment | $12.5 \%$ |
| Vehicles | $25 \%$ |
| Furniture | $10 \%$ |
| Kitchen, cafeteria equipment | $12.5 \%$ |
| Computer hardware | $25 \%$ |
| Telecommunication and audiovisual equipment | $25 \%$ |

Details of the fixed assets' depreciation can be found in the following table.

|  |  | Internally generated Computer Software | Computer software | Plant and Equipment | Computer hardware | Furniture and vehicles | Other Fixtures and Fittings | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross carrying amounts 01.01.2017 | + | 36197 | 436.749,77 | 1.235,76 | 452.519,60 | 100.865,69 | 81.645,71 | 1.109.213,53 |
| Additions | + |  | 2.236,08 |  | 88.151,53 | 1.228,42 | 10.794,68 | 102.410,71 |
| Gross carrying amounts 31.12.2017 |  | 36.197,00 | 438.985,85 | 1.235,76 | 540.671,13 | 102.094,11 | 92.440,39 | 1.211.624,24 |
|  |  |  |  |  |  |  |  | 0,00 |
| Accumulated amortization and impairment 01.01.2017 | - |  | -139.116,49 | -1.235,76 | -287.134,60 | -59.996,69 | -56.666,71 | -544.150,25 |
| Depreciation | - |  | -106.052,34 | 0,00 | -82.653,53 | -10.921,42 | -8.112,68 | -207.739,97 |
| Accumulated amortization and impairment 31.12.2017 |  | 0,00 | -245.168,83 | -1.235,76 | -369.788,13 | -70.918,11 | -64.779,39 | -751.890,22 |
| $\begin{aligned} & \text { Net carrying } \\ & \text { amounts } 31.12 .2017 \end{aligned}$ |  | 36.197,00 | 193.817,02 | 0,00 | 170.883,00 | 31.176,00 | 27.661,00 | 459.734,02 |

## Receivables

Receivables are carried at original invoice amount less write-down for impairment. A write-down for impairment of receivables is established when there is objective evidence that the EIT will not be able to collect all amounts due according to the original terms of receivables. The amount of the write-down is recognised in the economic outturn account statement.

## Short term and long term receivables

Long term:

| Fee paid to supplier | 1135,44 | 1135,44 |
| :--- | ---: | ---: |
|  | 1135,44 | 1135,44 |

2017

2016

Short-term:

|  | 2017 | 2016 |
| :--- | :---: | :---: |
| Recoveries grant | 66147,01 | 600688,48 |
| Receivables from consolidated entities | 0,00 | 0,00 |
| Recoverable VAT from host state | 156 695,55 | 146281,79 |
| Accrued income/deferred charges | 0,00 | 0,00 |
| Sundry receivables | $-27688,99$ | $-15135,60$ |
| Total | $\mathbf{1 9 5 1 5 3 , 5 7}$ | $\mathbf{7 3 1 8 3 4 , 6 7}$ |

The prepayments consist of prepaid maintenance fees.

## Cash and cash equivalents

|  | 2017 | 2016 |  |
| :--- | :---: | :---: | :---: |
| Bank accounts | 3701377,74 | 7071921,26 |  |
|  | 3701377,74 | 7071921,26 |  |
|  |  |  |  |

The bank accounts are held with BNP Paribas Fortis (Fortis Bank nv/sa) in Belgium for the EUR currency and in Hungary for the HUF account.

## EQUITY AND LIABILITIES

## Provisions for risks and liabilities

Provisions for risks and liabilities are recognised when EIT has a present legal or constructive obligation as a result of past events; an outflow of resources might be required to settle the obligation, and the amount can be reliably estimated.

## Short term provisions

|  | 2017 | 2016 |
| :---: | :---: | :---: |
| Provision | 250000,00 | 50000,00 |

The amount intends to cover possible financial claims towards the EIT following the judgment of the General Court of the European Union in case T-76/15 Kenup v EIT. The estimation is based on the extract of the timesheet of Kenup's lawyers and the amount claimed from Stiftung Universitat Luneburg.

## Current payables

The accounts payable as at 31 December 2017 comprise outstanding unpaid invoices and claims from the suppliers, beneficiaries and other public bodies.

|  | 2017 | 2016 |
| :--- | :---: | :---: |
| Accounts payable | 472879,97 | 139642,33 |
|  | 472879,97 | 139642,33 |

In the accounts payable there is an invoice of an amount of 442335,32 EUR registered at the end of the year, but not yet paid related to the INNOVEIT event.

Accrued expenses and deferred income

|  | 2017 | 2016 |
| :--- | ---: | ---: |
| Accrued expenses | 56307117,18 | 75355734,13 |
| Deferred income | 0,00 | 0,00 |
| Total | 56307117,18 | 75355734,13 |

Accrued expenses are expenses that have been incurred but not yet paid. The majority of the booked accruals are related to KIC grant agreements (EUR 54370 202,52).

The calculated amount of holiday compensation is recognised as accrued expense (according to the Staff regulation - Annex V: Leave, Article 4 - if the person at the time of leaving the service has not used up his/her annual leave, he/she shall be paid compensation equal to one thirtieth of his monthly remuneration for each day of leave due to him/her). The amount of the holiday is 67784,73 EUR.

## Accounts payable with consolidated EU entities

|  | 2017 | 2016 |
| :---: | :---: | :---: |
| Open pre-financing | 4211859,52 | 6147275,69 |
| Payable from cancellation of unused payment appropriations (C2, C8) | 95 271,41 | 949 104,52 |
| Other payables to consolidated EU entities | 2162,58 | 8000,00 |
| Total | 4309 293,51 | 7104 380,21 |

Article 14 of the EIT Financial Regulation, derogations allow for the possibility to re-enter unused appropriations, appropriations carried over and decommitted appropriations in the estimate of revenue and expenditure up to the following three financial years.

Article 58 of the EIT Financial Rules grants derogation as regards the interest earned on the subsidy payments: the funds paid to the EIT by the Commission by way of the subsidy bears interest for the benefit of its budget.

## CONTINGENT LIABILITIES

A contingent liability is a possible obligation that arises from past events and of which the existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events; or a present obligation that arises from past events but is not recognised because the amount of the obligation cannot be measured with sufficient reliability.

## Operational leases

Operational leases are classified as such where the lessor retains a significant portion of the risks and rewards of ownership. Lease payments under an operating lease are recognised as an expense in the economic outturn account on a straight-line basis over the lease term. Assets subject to an operating lease are treated as rentals.

EIT has no operational lease contracts.

## Carryovers

The EIT recognises the difference between the amount of the automatic carryover of commitment appropriations (the budgetary commitment is the operation reserving the appropriation necessary to cover subsequent payments to honour a legal commitment) and the accrued expenses as a contingent liability.

|  | 2017 | 2016 |
| :--- | :---: | :---: |
| Automatic carryovers (C8) | 420191,19 | 1020677,89 |
| Accrued expenses | $(56307117,18)$ | $(75355734,13)$ |
| Contingent liabilities for carryovers | $(55886925,99)$ | $(74335056,24)$ |

## Amounts relating to legal cases

The provision of EUR 50 000,00 related to a procurement procedure launched in 2016 was cancelled.

The new provision of 250000,00 EUR is intended to cover the legal expenses related to the Court case with Kenup (one of the unsuccessful applicants in the 2014 Call for KICs in Health living and active ageing (EIT Health).

## Long term/Multi-annual contractual commitments

A commitment for future funding is a possible future outflow of resources that could arise due to a legal or contractual commitment existing at year end. Significant long-term service contracts fall under this category.

The EIT has no existing multi-annual contracts without budgetary commitments.

2017

## Operational leases

420 191,19
1020 677,89
Legal case
Multi-annual contractual commitments

## CONTINGENT ASSETS

Contingent assets are possible assets that arise from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events but which are not recognised because the amount of the obligation cannot be measured with sufficient reliability.

## Guarantees received for pre-financing

Articles 124 of the EU Financial Regulation and Article 182 of the Implementing Rules allow the Authorising Officers, if appropriate and proportionate, to require an advance guarantee for prefinancing.

RELATED PARTIES

| Highest grade description | Grade | Number of persons of this <br> grade | Nominal amount | Remaining open amount as of <br> $31 / 12$ |
| :--- | :---: | :---: | :---: | :---: |
| Interim Director | AD11 | 1 | - | - |

## CHANGES IN ACCOUNTING POLICIES

There have been no changes in accounting policies for the financial year 2017.

## PART II - Report on the implementation of the budget

Financial year: 2017

## 1. Budget result

|  |  | 2017 | 2016 |
| :---: | :---: | :---: | :---: |
| Revenue for the financial year | + | 303.950.728,71 | 263.990.494,08 |
| Payments against current year appropriations (C1, C4, C5, R0) | - | 302.905.236,47 | 261.615.260,93 |
| Payment appropriations carried over to year N+1 | - | 420.191,19 | 1.020.677,89 |
| Cancellation of unused payment appropriations carried over from year N-1 (C2,C8) | + | 95.721,41 | 54.223,16 |
| Adjustment for carry-over from previous year of appropriations available at 31.12 arising from assigned revenue (C5) | + | 431.827,42 | 263.239,16 |
| Exchange differences for the year (gain+/loss-) | +/- | -27.693,16 | -10.274,12 |
| Budget result |  | 1.125.156,72 | 1.661.743,46 |
| Balance year N -1 | + | 6.147.275,69 | 7.979.629,89 |
| Positive balance from year N -1 reimbursed in year N to the Commission | - | 0,00 |  |
| Positive balance from year $\mathrm{N}-1$ reimbursed in year $\mathrm{N}+1$ to the Commission | - |  | 948.728,74 |
| Payments on re-entered appropriations cancelled in year N-1 and $\mathrm{N}-2$ | - | 2.965.301,48 | 2.545.368,92 |
| Balance year N |  | 4.307.130,93 | 6.147.275,69 |

## 2. Reconciliation of the budget and economic result

EUR

| Table 2 - Reconciliation of the budgetary and economic outturn | 2017 | 2016 |
| :---: | :---: | :---: |
| ECONOMIC RESULT | 17.624.952,04 | 15.072.932,36 |
| Adjustments for accrual cut off reversal 31.12.N-1 | -75.355.734,13 | -89.866.676,05 |
| Adjustments for accrual cut off reversal 31.12.N | 56.307.117,18 | 75.355.734,13 |
| Unpaid invoices at year end but booked in charges | 0,00 | 0,00 |
| Depreciation of intangible and tangible assets | 207.739,97 | 161.320,25 |
| Provisions | 200.000,00 | 0,00 |
| Payments made from carry over of payment appropriations | 493.129,06 | 442.017,62 |
| Other revenue | 0,00 | 0,00 |
| Asset acquisitions | -102.410,71 | -298.362,25 |
| Recovery orders (grants) not yet cashed | -66.147,01 | -600.688,48 |
| Recovery orders (grants) from previous years cashed in 2017 | 600.688,48 | 4.583,70 |
| Recovery orders (others) not yet cashed | 0,00 | 0,00 |
| Pre-financing open at the end of 2016 and paid in 2017 | 0,00 | 0,00 |
| Payment appropriations carried over | -420.191,19 | -588.850,47 |
| Cancellation of unused carried over payment appropriations from previous year | 95.721,41 | 54.223,16 |
| Carry-over from previous year of appropriations available at 31.12 arising from assigned revenue | 431.827,42 | 263.239,16 |
| Accrued income/ Deferred Charges | 0,00 | 0,00 |
| Release of provision against unrealized gain/losses | 0,00 | 0,00 |
| Pre-financing open with the Commission | 1.125.156,72 | 1.661.743,46 |
| Others | -16.692,52 | 527,87 |
|  |  |  |
| Total | 1.125.156,72 | 1.661.743,46 |
|  |  |  |
| BUDGETARY RESULT | 1.125.156,72 | 1.661.743,46 |

## 3. Revenue

| Income line | Income line header | Income appropriation, EUR | Entitlements established in 2016, EUR (1) | Entitlements established in 2017, EUR (2) | Revenue carried over from 2016, EUR (3) | $\begin{aligned} & \text { Revenue } \\ & \text { received in } \\ & \text { 2017, EUR (4) } \end{aligned}$ | Outstanding amounts, EUR $(1+2-3-4)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 200 | European Union subsidy | 288715509.28 |  | 288072391.98 |  | 288072391.98 | 0.00 |
| 300 | Contributions by the EFTA member states | 7024662.70 |  | 7667780.00 |  | 7667780.00 | 0.00 |
| 310 | Contributions by third countries | 7571321.00 |  | 7571321.00 |  | 7571321.00 | 0.00 |
| 570 | Revenue arising from repayment of amounts wrongly paid |  |  |  |  |  | 0.00 |
| 590 | Other revenue from administrative operations | 172.64 |  | 12172.25 |  | 12172.25 | 0.00 |
| 600 | Surplus, balances | 6147275.69 |  |  | 6147275.69 |  | 0.00 |
| 701 | Repayment of KICs grants incurred as a result of an ex-post audit (assigned revenue) | 1058890.90 | 431827.42 | 627063.48 | 431827.42 | 627063.48 | 0.00 |
|  | TOTAL | 310517832.21 | 431827.42 | 303950728.71 | 6579103.11 | 303950728.71 | 0.00 |

## 4. Expenditure

4.1. Implementation of voted and re-entered commitment and payment appropriations per Title (C1, C2, C3, and C4)

|  |  | Commitment |  |  | Payment |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget Title | Fund <br> Source | Appropriations, EUR | Commitments made, EUR | \% | Appropriations, EUR | Payments made, EUR | \% |
| 1 Staff expenditure | C1 | 4625690.00 | 4537165.82 | 98.09\% | 4625690.00 | 4368993.07 | 94.45\% |
|  |  | 4625690.00 | 4537165.82 | 98.09\% | 4625690.00 | 4368993.07 | 94.45\% |
| $\begin{array}{\|l} \hline 2 \text { Infrastructure } \\ \text { and operating } \\ \text { expenditure } \end{array}$ | C1 | 840670.00 | 710563.51 | 84.52\% | 840670.00 | 458545.07 | 54.55\% |
|  |  | 840670.00 | 710563.51 | 84.52\% | 840670.00 | 458545.07 | 54.55\% |
| 3 Operational expenditure | C1 | 310756842.22 | 283242645.71 | 91.15\% | 297845305.62 | 297018807.43 | 99.72\% |
|  | C2 |  |  |  | 2965301.48 | 2965301.48 | 100.00\% |
|  | C3 | 20351201.00 | 20351201.00 | 100.00\% |  |  |  |
|  | C4 | 627063.48 | 0.00 | 0.00\% | 627063.48 | 627063.48 | 100.00\% |
|  |  | 331735106.70 | 303593846.71 | 91.52\% | 301437670.58 | 300611172.39 | 99.73\% |
|  |  |  |  |  |  |  |  |
| TOTAL |  | 337201466.70 | 308841576.04 | 91.59\% | 306904030.58 | 305438710.53 | 99.52\% |

4.2. Implementation of carried-over commitment and payment appropriations per Title (C5 and C8)

|  |  | Commitment |  |  | Payment |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget Title | Fund Source | Appropriations, EUR | Commitments made, EUR | \% | Appropriations, EUR | Payments made, EUR | \% |
| 1 Staff expenditure | C8 | 195.744,78 | 179.253,65 | 91,58\% | 195.744,78 | 179.253,65 | 91,58\% |
|  |  | 195.744,78 | 179.253,65 | 91,58\% | 195.744,78 | 179.253,65 | 91,58\% |
| 2 Infrastructure and operating expenditure | C8 | 393.105,69 | 313.875,41 | 79,85\% | 393.105,69 | 313.875,41 | 79,85\% |
|  |  | 393.105,69 | 313.875,41 | 79,85\% | 393.105,69 | 313.875,41 | 79,85\% |
|  | C5 | 431.827,42 | 431.827,42 | 100,00\% | 431.827,42 | 431.827,42 | 100,00\% |
|  | C8 | 99.080.598,35 | 74.017.033,95 | 74,70\% |  |  |  |
|  |  | 99.512.425,77 | 74.448.861,37 | 74,81\% | 431.827,42 | 431.827,42 | 100,00\% |
|  |  |  |  |  |  |  |  |
| TOTAL |  | 100.101.276,24 | 74.941.990,43 | 74,87\% | 1.020.677,89 | 924.956,48 | 90,62\% |

### 4.3 Implementation of the commitment and payment appropriations <br> per budget item (C1)

| Budget line | Budget Item Description | Commitment appropriations, EUR <br> (1) | Commitments made, EUR (2) | $\%$ <br> Committe <br> $d$ <br> $(2 / 1)$ | Payment appropriations, EUR <br> (3) | Payments made, EUR (4) | $\begin{aligned} & \text { \% Paid } \\ & (4 / 3) \end{aligned}$ | $\begin{aligned} & \text { R A L } \\ & (2-4) \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A-1100 | Basic salaries including weightings | 1812960.00 | 1812958.59 | 100.00\% | 1812960.00 | 1812958.59 | 100.00\% | - |
| A-1101 | Allowances | 661500.00 | 661467.76 | 100.00\% | 661500.00 | 661467.76 | 100.00\% | - |
| A-1102 | Employers charges | 101890.00 | 101885.86 | 100.00\% | 101890.00 | 101885.86 | 100.00\% | - |
| A-1110 | Remuneration and allowances of contract agents | 797560.00 | 797552.63 | 100.00\% | 797560.00 | 797552.63 | 100.00\% | - |
| A-1120 | Termination of service | 18000.00 |  | 0.00\% | 18000.00 |  | 0.00\% | - |
| A-1121 | Entitlements related to entering the service | 131400.00 | 130082.62 | 99.00\% | 131400.00 | 130082.62 | 99.00\% | - |
| A-1130 | Schooling | 270000.00 | 257893.19 | 95.52\% | 270000.00 | 257893.19 | 95.52\% | - |
|  | Total | 3793310.00 | 3761840.65 | 99.17\% | 3793310.00 | 3761840.65 | 99.17\% | - |
| A-1200 | Recruitment expenses | 30000.00 | 30000.00 | 100.00\% | 30000.00 | 24887.51 | 82.96\% | 5112.49 |
|  | Total | 30000.00 | 30000.00 | 100.00\% | 30000.00 | 24887.51 | 82.96\% | 5112.49 |
| A-1300 | Mission expenses | 245000.00 | 245000.00 | 100.00\% | 245000.00 | 213918.32 | 87.31\% | 31081.68 |
|  | Total | 245000.00 | 245000.00 | 100.00\% | 245000.00 | 213918.32 | 87.31\% | 31081.68 |
| A-1400 | Restaurants and canteens | 880.00 | 811.11 | 92.17\% | 880.00 | 811.11 | 92.17\% | - |
| A-1401 | Medical expenses | 10000.00 | 10000.00 | 100.00\% | 10000.00 | 9503.79 | 95.04\% | 496.21 |
| A-1402 | Early childhood centre and approved day nurseries | 76200.00 | 76200.00 | 100.00\% | 76200.00 | 76200.00 | 100.00\% | - |
| A-1403 | Social contacts among staff members | 7000.00 | 5816.72 | 83.10\% | 7000.00 | 5616.72 | 80.24\% | 200.00 |
| A-1404 | Other social expenses | 2400.00 | 1256.75 | 52.36\% | 2400.00 | 1256.75 | 52.36\% | - |
|  | Total | 96480.00 | 94084.58 | 97.52\% | 96480.00 | 93388.37 | 96.80\% | 696.21 |
| A-1500 | Training | 65700.00 | 49926.50 | 75.99\% | 65700.00 | 33423.58 | 50.87\% | 16502.92 |
|  | Total | 65700.00 | 49926.50 | 75.99\% | 65700.00 | 33423.58 | 50.87\% | 16502.92 |
| A-1600 | Agency staff | 110100.00 | 110100.00 | 100.00\% | 110100.00 | 64619.85 | 58.69\% | 45480.15 |
| A-1601 | Seconded National Expert | 80000.00 | 78946.16 | 98.68\% | 80000.00 | 78946.16 | 98.68\% | - |
| A-1602 | Trainees | 40000.00 | 38824.27 | 97.06\% | 40000.00 | 24614.27 | 61.54\% | 14210.00 |
| A-1603 | IT support | 35200.00 | 35200.00 | 100.00\% | 35200.00 |  | 0.00\% | 35200.00 |
| A-1604 | Administrative assistance | 72000.00 | 63996.81 | 88.88\% | 72000.00 | 52957.41 | 73.55\% | 11039.40 |
| A-1611 | Translation | 54000.00 | 28924.72 | 53.56\% | 54000.00 | 20074.82 | 37.18\% | 8849.90 |
|  | Total | 391300.00 | 355991.96 | 90.98\% | 391300.00 | 241212.51 | 61.64\% | 114779.45 |
| A-1700 | Representation expenses | 3900.00 | 322.13 | 8.26\% | 3900.00 | 322.13 | 8.26\% | - |
|  | Total | 3900.00 | 322.13 | 8.26\% | 3900.00 | 322.13 | 8.26\% | - |
|  | TOTAL - Title 1 | 4625690.00 | 4537165.82 | 98.09\% | 4625690.00 | 4368993.07 | 94.45\% | 168172.75 |


| Budget line | Budget Item Description | Commitment appropriations, EUR (1) | Commitments made, EUR (2) | $\%$ <br> Committe <br> $d$ <br> $(2 / 1)$ | Payment appropriations, EUR (3) | Payments made, EUR (4) | \% Paid <br> (4/3) | $\begin{aligned} & \text { RAL } \\ & (2-4) \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A-2000 | Renting | 6000.00 | 6000.00 | 100.00\% | 6000.00 | 5700.00 | 95.00\% | 300.00 |
| A-2003 | Water gas electricity and heating | 20000.00 | 20000.00 | 100.00\% | 20000.00 |  | 0.00\% | 20000.00 |
| A-2004 | Cleaning and maintenance | 16200.00 | 14367.66 | 88.69\% | 16200.00 | 8787.43 | 54.24\% | 5580.23 |
| A-2005 | Security and surveillance | 18540.00 | 17262.51 | 93.11\% | 18540.00 | 11212.81 | 60.48\% | 6049.70 |
| A-2006 | Fitting out of premises | 32500.00 | 31817.96 | 97.90\% | 32500.00 | 31817.96 | 97.90\% | - |
| A-2009 | Other building expenditure | 500.00 | 92.99 | 18.60\% | 500.00 | 92.99 | 18.60\% |  |
|  | Total | 93740.00 | 89541.12 | 95.52\% | 93740.00 | 57611.19 | 61.46\% | 31929.93 |
| A-2100 | Acquisition renting of equipments and software | 120380.00 | 109601.45 | 91.05\% | 120380.00 | 72586.94 | 60.30\% | 37014.51 |
| A-2101 | Maintenance and repair of equipments | 116150.00 | 73556.47 | 63.33\% | 116150.00 | 65111.67 | 56.06\% | 8444.80 |
|  | Total | 236530.00 | 183157.92 | 77.44\% | 236530.00 | 137698.61 | 58.22\% | 45459.31 |
| A-2200 | Acquisition general, technical equipment | 6500.00 | 4600.00 | 70.77\% | 6500.00 | - | 0.00\% | 4600.00 |
| A-2212 | Transport cost | 500.00 | 156.60 | 31.32\% | 500.00 | 156.60 | 31.32\% | - |
| A-2220 | Acquisition of furniture | 15500.00 | 15442.41 | 99.63\% | 15500.00 | 1391.35 | 8.98\% | 14051.06 |
|  | Total | 22500.00 | 20199.01 | 89.77\% | 22500.00 | 1547.95 | 6.88\% | 18651.06 |
| A-2300 | Stationery and office supplies | 7500.00 | 7470.29 | 99.60\% | 7500.00 | 6625.28 | 88.34\% | 845.01 |
| A-2301 | Postage and delivery charges | 3000.00 | 3000.00 | 100.00\% | 3000.00 | 2199.27 | 73.31\% | 800.73 |
| A-2302 | Telecommunication charges | 39600.00 | 32615.65 | 82.36\% | 39600.00 | 21298.92 | 53.79\% | 11316.73 |
| A-2303 | Legal expenses and damages | 22500.00 | 8880.00 | 39.47\% | 22500.00 | 3600.00 | 16.00\% | 5280.00 |
| A-2304 | Handling and moving | 2000.00 | 1544.73 | 77.24\% | 2000.00 | 1544.73 | 77.24\% |  |
| A-2305 | Bank charges | 50000.00 | 50000.00 | 100.00\% | 50000.00 | 23002.11 | 46.00\% | 26997.89 |
| A-2306 | Honoraria for Governing Board Members | 170300.00 | 141100.00 | 82.85\% | 170300.00 | 141100.00 | 82.85\% | - |
| A-2309 | Other administrative expenses | 500.00 | 80.00 | 16.00\% | 500.00 | 80.00 | 16.00\% | - |
|  | Total | 295400.00 | 244690.67 | 82.83\% | 295400.00 | 199450.31 | 67.52\% | 45240.36 |
| A-2400 | Official Journal | 2000.00 | 650.00 | 32.50\% | 2000.00 |  | 0.00\% | 650.00 |
| A-2401 | EIT publications | 500.00 |  | 0.00\% | 500.00 |  | 0.00\% | - |
|  | Total | 2500.00 | 650.00 | 26.00\% | 2500.00 | - | 0.00\% | 650.00 |
| A-2500 | Organisation and travel expenses of Governing Board meetings | 180000.00 | 165463.48 | 91.92\% | 180000.00 | 55375.70 | 30.76\% | 110087.78 |
| A-2520 | Internal meetings | 10000.00 | 6861.31 | 68.61\% | 10000.00 | 6861.31 | 68.61\% | - |
|  | Total | 190000.00 | 172324.79 | 90.70\% | 190000.00 | 62237.01 | 32.76\% | 110087.78 |
|  | TOTAL - Title 2 | 840670.00 | 710563.51 | 84.52\% | 840670.00 | 458545.07 | 54.55\% | 252018.44 |
| TOTAL - Title 1 and Title 2 |  | 5466360.00 | 5247729.33 | 96.00\% | 5466360.00 | 4827538.14 | 88.31\% | 420191.19 |


| Budget line | Budget Item Description | Commitment appropriations, EUR (1) | Commitments made, EUR (2) | $\%$ <br> Committe <br> $d$ <br> $(2 / 1)$ | Payment appropriations, EUR (3) | Payments made, EUR (4) | $\begin{aligned} & \text { \% Paid } \\ & (4 / 3) \end{aligned}$ | $\begin{aligned} & \text { RAL } \\ & (2-4) \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| B3-000 | KIC Grants | 306056004.22 | 279154770.64 | 91.21\% | 294162877.62 | 294162870.99 | 100.00\% |  |
|  | Total | 306056004.22 | 279154770.64 | 91.21\% | 294162877.62 | 294162870.99 | 100.00\% |  |
| B3-111 | Planning, reporting and audits | 2009000.00 | 1702144.72 | 84.73\% | 1700000.00 | 1601336.69 | 94.20\% |  |
| B3-112 | Knowledge Triangle Integration | 309000.00 | 239064.12 | 77.37\% | 284090.00 | 191127.12 | 67.28\% |  |
| B3-114 | New KICs | 224088.00 | 183874.51 | 82.05\% | 152088.00 | 63707.15 | 41.89\% |  |
|  | Total | 2542088.00 | 2125083.35 | 83.60\% | 2136178.00 | 1856170.96 | 86.89\% |  |
| B3-201 | Strategic Innovation Agenda | 60000.00 | 43200.00 | 72.00\% | 60000.00 | 43200.00 | 72.00\% |  |
| B3-202 | Communications and Dissemination | 990000.00 | 949728.82 | 95.93\% | 635000.00 | 449581.77 | 70.80\% |  |
| B3-203 | Alumni | 142000.00 | 139134.48 | 97.98\% | 196000.00 | 66733.55 | 34.05\% |  |
| B3-204 | Stakeholder relations | 458750.00 | 380728.83 | 82.99\% | 103750.00 | 13673.13 | 13.18\% |  |
| B3-205 | Awards | 265000.00 | 231747.80 | 87.45\% | 128000.00 | 115000.00 | 89.84\% |  |
|  | Total | 1915750.00 | 1744539.93 | 91.06\% | 1122750.00 | 688188.45 | 61.29\% | - |
| B3-301 | EIT-KIC relations | 30000.00 | 30000.00 | 100.00\% | 60000.00 | 1125.00 | 1.88\% |  |
| B3-303 | Monitoring and evaluation | 213000.00 | 188251.79 | 88.38\% | 363500.00 | 310452.03 | 85.41\% |  |
|  | Total | 243000.00 | 218251.79 | 89.82\% | 423500.00 | 311577.03 | 73.57\% |  |
|  | Total - Title 3 | 310756842.22 | 283242645.71 | 91.15\% | 297845305.62 | 297018807.43 | 99.72\% |  |
|  | TOTAL | 316223202.22 | 288490375.04 | 91.23\% | 303311665.62 | 301846345.57 | 99.52\% | 420191.19 |

4.4. Implementation of the commitment appropriations (C3) and payment appropriations per budget item (C2)

| Budget line | Budget Item Description | Commitment appropriations, EUR (1) | Commitments made, EUR (2) | $\begin{aligned} & \text { \% Committed } \\ & (2 / 1) \end{aligned}$ | Payment appropriations, EUR (3) | Payments made, EUR (4) | \% Paid (4/3) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| B3-000 | KIC grants | 20351201.00 | 20351201.00 | 100.00\% | 2965301.48 | 2965301.48 | 100.00\% |
|  | Total | 20351201.00 | 20351201.00 | 100.00\% | 2965301.48 | 2965301.48 | 100.00\% |
| B4-001 | Cancelled appropriations for year n-1 not used in year n | 1459123.92 | - | 0.00\% | 3181974.21 |  | 0.00\% |
|  | Total | 1459123.92 | - | 0.00\% | 3181974.21 | - | 0.00\% |
|  | GRAND TOTAL | 21810324.92 | 20351201.00 | 93.31\% | 6147275.69 | 2965301.48 | 48.24\% |

4.5. Implementation of the commitment and payment appropriations per budget item (C4)

| Budget line | Budget Item Description | Commitment appropriations, EUR (1) | Commitments made, EUR (2) | \% Committed (2/1) | $\qquad$ | Payments made, EUR (4) | \% Paid (4/3) | R A L | (2-4) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| B3-000 | KIC Grants | 627063.48 |  | 0,00 \% | 627063.48 | 627063.48 | 100.00\% |  | 0,00 |
|  | Total | 627063.48 | - | 0,00\% | 627063.48 | 627063.48 | 100.00\% |  | 0,00 |

4.6. Implementation of the commitment and payment appropriations per budget item (C5)

| Budget <br> line | Budget Item Description | Commitment <br> appropriations, <br> EUR (1) | Commitments <br> made, EUR (2) | \% Committed <br> $(2 / 1)$ | Payment <br> appropriations, <br> EUR (3) | Payments made, <br> EUR (4) | \% Paid |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| B3-000 | KIC Grants | 431827.42 | 431827.42 | $100.00 \%$ | 431827.42 | 431827.42 | $100.00 \%$ |
|  |  | Total | 431827.42 | 431827.42 | $100.00 \%$ | 431827.42 | 431827.42 |

4.7. Implementation of the commitment and payment appropriations per budget item (C8)

| Budget line | Budget Item Description | Commitment appropriations, EUR (1) | Commitments made, EUR (2) | $\begin{gathered} \text { \% Committed } \\ (2 / 1) \end{gathered}$ | Payment appropriations, EUR (3) | Payments made, EUR (4) | \% Paid $(4 / 3)$ | RAL (2-4) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A-1130 | Schooling | 9.81 |  | 0.00\% | 9.81 | - | 0.00\% | - |
|  | Total | 9.81 | - | 0.00\% | 9.81 | - | 0.00\% | - |
| A-1300 | Mission expenses | 20783.13 | 20783.13 | 100.00\% | 20783.13 | 20783.13 | 100.00\% | - |
|  | Total | 20783.13 | 20783.13 | 100.00\% | 20783.13 | 20783.13 | 100.00\% | - |
| A-1402 | Childhood centre | 5972.28 | 5972.28 | 100.00\% | 5972.28 | 5972.28 | 100.00\% | - |
| A-1403 | Social contacts | 2729.00 | 1807.25 | 66.22\% | 2729.00 | 1807.25 | 66.22\% | - |
|  | Total | 8701.28 | 7779.53 | 89.41\% | 8701.28 | 7779.53 | 89.41\% | - |
| A-1500 | Training | 20515.40 | 20111.42 | 98.03\% | 20515.40 | 20111.42 | 98.03\% | - |
|  | Total | 20515.40 | 20111.42 | 98.03\% | 20515.40 | 20111.42 | 98.03\% | - |
| A-1600 | Agency staff | 67894.46 | 64544.60 | 95.07\% | 67894.46 | 64544.60 | 95.07\% | - |
| A-1603 | IT support | 60369.00 | 49304.00 | 81.67\% | 60369.00 | 49304.00 | 81.67\% | - |
| A-1604 | Administrative assistance | 17471.70 | 16730.97 | 95.76\% | 17471.70 | 16730.97 | 95.76\% | - |
|  | Total | 145735.16 | 130579.57 | 89.60\% | 145735.16 | 130579.57 | 89.60\% | - |
|  | TOTAL - Title 1 | 195744.78 | 179253.65 | 91.58\% | 195744.78 | 179253.65 | 91.58\% | - |
| A-2000 | Renting | 300.00 | 300.00 | 100.00\% | 300.00 | 300.00 | 100.00\% | - |
| A-2003 | Water gas electricity and heating | 20000.00 | 11603.64 | 58.02\% | 20000.00 | 11603.64 | 58.02\% | - |
| A-2004 | Cleaning and maintenance | 5720.00 | 5520.00 | 96.50\% | 5720.00 | 5520.00 | 96.50\% | - |
| A-2005 | Security and surveillance | 3570.00 | 3209.05 | 89.89\% | 3570.00 | 3209.05 | 89.89\% | - |
|  | Total | 29590.00 | 20632.69 | 69.73\% | 29590.00 | 20632.69 | 69.73\% | - |
| A-2100 | Acquisition renting of equipments and software | 103074.90 | 103074.90 | 100.00\% | 103074.90 | 103074.90 | 100.00\% | - |
| A-2101 | Maintenance and repair of equipments | 58734.00 | 58358.00 | 99.36\% | 58734.00 | 58358.00 | 99.36\% | - |
|  | Total | 161808.90 | 161432.90 | 99.77\% | 161808.90 | 161432.90 | 99.77\% | - |
| A-2200 | Acquisition, rental of general and technical equipment | 3096.00 | 2802.42 | 90.52\% | 3096.00 | 2802.42 | 90.52\% | - |
| A-2300 | Stationery | 9647.90 | 8723.62 | 90.42\% | 9647.90 | 8723.62 | 90.42\% | - |
| A-2301 | Postage and delivery charges | 123.95 | 59.34 | 47.87\% | 123.95 | 59.34 | 47.87\% | - |
| A-2302 | Telecommunication charges | 18152.33 | 10094.03 | 55.61\% | 18152.33 | 10094.03 | 55.61\% | - |
| A-2303 | Legal expenses and damages | 6247.87 |  | 0.00\% | 6247.87 |  | 0.00\% | - |
| A-2305 | Bank charges | 1075.83 | 1075.83 | 100.00\% | 1075.83 | 1075.83 | 100.00\% | - |
| A-2306 | Honoraria for GB members | 4000.00 | 4000.00 |  | 4000.00 | 4000.00 |  |  |
|  | Total | 42343.88 | 26755.24 | 63.19\% | 42343.88 | 26755.24 | 65.30\% | - |
| A-2400 | Official Journal | 520.00 | 335.24 | 64.47\% | 520.00 | 335.24 | 64.47\% | - |
| A-2403 | Studies and surveys | 8905.00 | 8905.00 | 100.00\% | 8905.00 | 8905.00 | 100.00\% | - |
|  | Total | 9425.00 | 9240.24 | 98.04\% | 9425.00 | 9240.24 | 98.04\% | - |
| A-2500 | Organisation and travel expense of Governing Board mentinos | 149937.91 | 95814.34 | 63.90\% | 149937.91 | 95814.34 | 63.90\% | - |
|  | Total | 149937.91 | 95814.34 | 63.90\% | 149937.91 | 95814.34 | 63.90\% | - |
|  | Total - Title 2 | 393105.69 | 313875.41 | 79.85\% | 393105.69 | 313875.41 | 79.85\% | - |
| TOTAL - Title 1 and Title 2 |  | 588850.47 | 493129.06 | 83.74\% | 588850.47 | 493129.06 | 83.74\% | - |

# 5. Explanatory notes to the report on the implementation of the budget 

### 5.1. Budgetary principles, structure and appropriations

## Legal basis

Article 92(b) of the EIT Financial Regulation ${ }^{2}$ stipulates that "the accounts of the EIT shall comprise the financial statements of the EIT and the reports on the implementation of the budget of the EIT.

## Budgetary principles

The budget of the EIT is governed by a number of basic principles:

- unity and budget accuracy: all expenditure and revenue must be incorporated into a single budget document, must be booked on a budget line and expenditure must not exceed authorised appropriations;
- universality: this principle comprises two rules:
- the rule of non-assignment, meaning that budget revenue must not be earmarked for specific items of expenditure (total revenue must cover total expenditure);
- the gross budget rule, meaning that revenue and expenditure are entered in full into the budget without any adjustment against each other;
- annuality: the appropriations entered are authorized for a single year and must therefore be used during that year;
- equilibrium: the revenue and payment appropriations shown in the budget must be in balance;
- specification: each appropriation is assigned to a specific purpose and a specific objective;
- unit of account: the budget is drawn up and implemented in euro and the accounts are presented in euro;
- sound financial management: budget appropriations are used in accordance with the principle of sound financial management, namely in accordance with the principles of economy, efficiency and effectiveness;
- transparency: the budget is established and implemented and the accounts presented in compliance with the principle of transparency; the budget and amending budgets are published in the Official Journal of the European Union.


## Budget structure

The budget consists of a statement of revenue and expenditure.

[^2]The items of revenue and expenditure are classified according to their type or the use to which they are assigned under titles, chapters, articles and items.

## Structure of the budgetary accounts

## General overview

The EIT budget contains administrative appropriations and operating appropriations. Furthermore, the budget distinguishes between two types of appropriation: non-differentiated appropriations (NDA) and differentiated appropriations (DA).

Non-differentiated appropriations are used to finance operations of an annual nature (which comply with the principle of annuality). They cover all the administrative items of the budget. In the case of nondifferentiated appropriations, the amount of commitment appropriations is the same as that of payment appropriations.

Differentiated appropriations were introduced in order to reconcile the principle of annuality with the need to manage multi-annual operations. They are intended to cover multi-annual operations and comprise all appropriations in Title 3.

Differentiated appropriations are split into commitment and payment appropriations:

- commitment appropriations: cover the total cost of the legal obligations entered into for the current financial year for operations extending over a number of years. However, budgetary commitments for actions extending over more than one financial year may, in accordance with Article 69(4) of the EIT Financial Regulation, be broken down over several years into annual instalments where the basic act so provides or where they relate to administrative expenditure.
- payment appropriations: cover expenditure arising from commitments entered into in the current financial year and/or earlier financial years.


## Origin of the appropriations

The main source of appropriations is the Union's budget for the current year. However, there are other types of appropriations resulting from the provisions of the EIT Financial Regulation. They come from previous financial years or outside sources:

- Initial budget appropriations adopted for the current year can be supplemented with transfers between lines in accordance with the rules laid down in Articles 27 of the EIT Financial Regulation and by amending budgets (covered by Article 34 of the EIT Financial Regulation).
- EIT transfers: transfers decided by the EIT Director on its own authority in accordance with Article 27(1) of EIT Financial Regulation
- GB transfers: transfers decided by the Governing Board in accordance with Article 27(2) of EIT Financial Regulation
- Appropriations carried over from previous year or made available again also supplement the current budget. These are
- non-differentiated appropriations which may be carried over automatically for one financial year only in accordance with Article 14(5) of the EIT Financial Regulation;
- appropriations carried over by decision of the EIT Governing Board in accordance with Article 14(3) and (4) of the EIT Financial Regulation;
- appropriations not used and available at 31 December of the financial year arising from assigned revenue in accordance with Article 15 of the EIT Financial Regulation.
- Appropriations re-entered from previous years also supplement the current budget. These are
- Differentiated commitment appropriations not used and available at 31 December of the financial year and re-entered by decision of the EIT Governing Board
- Payment appropriations not used and available at 31 December of the financial year and reentered by decision of the EIT Governing Board
- Assigned revenue which is made up of
- appropriations made available again as a result of repayment of payments on account: These are mainly EIT grants which have been repaid by the Knowledge and Innovation Communities (KICs).


## Outstanding commitments (RAL)

With the introduction of differentiated appropriations, a gap developed between commitments entered into and payments made: this gap, corresponding to outstanding commitments, represents the time-lag between when the commitments are entered into and when the corresponding payments are made.

### 5.2. Explanation of the budget result (Table 1)

The amounts of EU subsidy and Host Member State contribution entered in the accounts are those credited in the course of the year to the EIT accounts. The other revenue entered in the accounts is the amount actually received in the course of the year.

For the purposes of calculating the budget outturn for the year, expenditure comprises payments made against the year's appropriations for payments plus any of the appropriations for that year that are carried over to the following year. Payments made against the year's appropriations for payments mean payments that are made by the accounting officer by 31 December of the financial year.

The budget result consists the difference between:

- all the revenue collected in respect of that financial year
- the amount of payments made against appropriations for that financial year increased by the amount of the appropriations for the same financial year carried over and/or re-entered.

The difference referred to above is increased or decreased

- by the net amount of appropriations carried over and re-entered from previous financial years which have been cancelled and,
- by the balance resulting from exchange gains and losses during the financial year, both realised and non-realised.

The payment appropriations carried over and re-entered include: automatic carryovers and carryovers and/or re-entering by decision. The cancellation of unused payment appropriations carried over from the previous year shows the cancellations on appropriations carried over automatically and by decision as well as the re-entered by decision. It also includes the assigned revenue appropriations carried over.

### 5.3. Explanation of the reconciliation of the budget and economic result (Table 2)

The economic result of the year is calculated on the basis of accrual accounting principles. The budget result is however based on modified cash accounting rules, in accordance with the EIT Financial Regulation. As the economic result and the budget result both cover the same underlying operational transactions, it is a useful control to ensure that they are reconcilable.

## Reconciling items - Revenue

The actual budgetary revenue for a financial year corresponds to the revenue collected from entitlements established in the course of the year and amounts collected from entitlements established in previous years. Therefore the entitlements established in the current year but not yet collected are to be deducted from the economic result for reconciliation purposes as they do not form part of budgetary revenue. On the contrary the entitlements established in previous years and collected in current year must be added to the economic result for reconciliation purposes.

The net accrued revenue mainly consists of accrued revenue for XX and interests. Only the net-effect, i.e. accrued revenue for current year minus reversal accrued revenue from previous year, is taken into consideration.

## Reconciling items - Expenditure

The net accrued expenses mainly consist of accruals made for year-end cut-off purposes, i.e. eligible expenses incurred by KICs but not yet reported to the EIT. While accrued expenses are not considered as budgetary expenditure, payments made in the current year relating to invoices registered in prior years are part of current year's budgetary expenditure.
The net effect of pre-financing is the combination of (1) the new pre-financing amounts paid in the current year and recognised as budgetary expenditure of the year and (2) the clearing of the prefinancing paid in current year or previous years through the acceptance of eligible costs. The latter represent an expense in accrual terms but not in the budgetary accounts since the payment of the initial pre-financing had already been considered as a budgetary expenditure at the time of its payment.
Besides the payments made against the year's appropriations, the appropriations for that year that are carried to the next year also need to be taken into account in calculating the budget result for the year. The same applies for the budgetary payments made in the current year from carry-overs and the cancellation of unused payment appropriations.
The movement in provisions relates to year-end estimates made in the accrual accounts (employee benefits mainly) that do not impact the budgetary accounts. Other reconciling amounts comprise different elements such as asset depreciation, asset acquisitions, capital lease payments and financial participations for which the budgetary and accrual accounting treatments differ.

## ANNEX TO THE ANNUAL ACCOUNTS

## LIST OF THE EIT GOVERNING BOARD MEMBERS 2017

The Governing Board is the principal governing body of the EIT entrusted with the role of strategic leadership and the overall direction of the operational activities implemented by the EIT Headquarters. It is independent and autonomous in its decision-making and is responsible for the selection, evaluation and support of the Knowledge and Innovation Communities (KICs).

The Governing Board brings together 12 high-calibre members balancing prominent expertise from the higher education, research, business and innovation fields.

| Name | Function |
| :--- | :--- |
| NAGEL Rolf P. | Appointed GB Member |
| VAN DEN BERG Dirk Jan | Appointed GB Member |
| REICHERTS Martine | European Commission Observer |
| TRBOVIĆ Ana S. | Appointed GB Member |
| KERAVNOU-PAPAILIOU <br> Elpida | Appointed GB Member, Executive Committee Member |
| KOLAR Jana | Appointed GB Member, Executive Committee Member |
| MAKAROW Marja | Appointed GB Member, Chairman of GB |
| OLESEN Peter | Appointed GB Member, Executive Committee Member |
| PRENDERGAST Patrick | Appointed GB Member |
| REVELLIN-FALCOZ Bruno | Appointed GB Member |
| LAKATOS Péter |  |
| NILSSON Björn O. |  |

## EIT INTERIM DIRECTOR: Martin Kern

## ESTABLISHMENT PLAN 2017

| Function group and grade | 2017 |  |  |  | 2016 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Authorised under the Community Budget |  | Filled as of 31/12/20167 |  | Authorised under the Community Budget |  | Filled as of 31/12/2016 |  |
|  | Permanent posts | Temporary <br> Posts | $\begin{array}{c\|} \hline \text { Permanent } \\ \text { posts } \end{array}$ | Temporary Posts | Permanent posts | Temporary Posts | Permanent posts | Temporary Posts |
| AD 16 |  |  |  |  |  |  |  |  |
| AD 15 |  |  |  |  |  |  |  |  |
| AD 14 |  | 1 |  |  |  | 1 |  |  |
| AD 13 |  |  |  |  |  |  |  |  |
| AD 12 |  |  |  |  |  |  |  |  |
| AD 11 |  | 1 |  | 1 |  | 1 |  | 1 |
| AD 10 |  | 1 |  |  |  |  |  |  |
| AD 9 |  | 8 |  | 8 |  | 7 |  | 5 |
| AD 8 |  | 5 |  | 6 |  | 6 |  | 5 |
| AD 7 |  | 13 |  | 8 |  | 9 |  | 8 |
| AD 6 |  | 7 |  | 11 |  | 10 |  | 13 |
| AD 5 |  |  |  |  |  |  |  |  |
| AD total |  | 36 |  | 34 |  | 34 |  | 32 |
| AST 11 |  |  |  |  |  |  |  |  |
| AST 10 |  |  |  |  |  |  |  |  |
| AST9 |  |  |  |  |  |  |  |  |
| AST 8 |  |  |  |  |  |  |  |  |
| AST 7 |  |  |  |  |  |  |  |  |
| AST6 |  |  |  |  |  |  |  |  |
| AST 5 |  | 1 |  | 1 |  | 1 |  | 1 |
| AST4 |  | 3 |  | 2 |  | 3 |  | 2 |
| AST3 |  | 1 |  | 1 |  | 1 |  | 1 |
| AST2 |  |  |  |  |  |  |  |  |
| AST1 |  |  |  |  |  |  |  |  |
| AST total |  | 5 |  | 4 |  | 5 |  | 4 |
| GRAND TOTAL |  | 41 |  | 38 |  | 39 |  | 36 |


[^0]:    ${ }^{1}$ OJ L97 of 09.04.2008, p. 1.
    ${ }^{2}$ OJ L347 of 20.12.2013, p. 174.
    ${ }^{3}$ OJ L 328, 7.12.2013, p. 42-68

[^1]:    1 This differs from cash-based accounting because of elements such as carryovers.

[^2]:    2 EIT Governing Board Decision of 27 December 2013

