Annual Declaration of Interests

Position: Member of the EIT Governing Board

1. First Name *

   Silvia

2. Surname *

   Lenaerts

3. Specific role(s) in the Governing Board *
   (e.g. GB Rapporteur (indicating the wave of the KICs), member of the Advisory Group/Executive Committee)

   Member of the EIT-EIC boards' joint working group

Please declare your interests and relationships at present and in the past two years.
Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT.

4. Type of Relationship *

   - Management position, including membership of a managing body or equivalent structure
   - Economic Interests
   - Strategic Advisory position including membership of an advisory body
   - Employment or contractual relationship
   - Interests of close family members
   - Any other interests (incl. other membership or affiliation)
5. Current *

- Yes
- No

6. Past period
   From - To

   1/10/2016 - 14/05/2023

7. Entity concerned *
   Name, location, type of organisation, field of activity

   Antwerp Management School, business school

8. Details of the declared interest *
   Exact role/level and type of interest or relationship

   Board member for the Universiteit Antwerpen

9. Conflict of interest for the EIT activities *
   Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct

   - Yes
   - No

10. If Yes, please provide any relevant complementary information *
    If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT.

    No

11. Do you have any additional interests or relationships? *

    - Yes
    - No, all my interests and relationships at present and in the past 2 years are indicated

Please declare your interests and relationships at present and in the past two years. (2)

Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT.
12. Type of Relationship *

- Management position, including membership of a managing body or equivalent structure
- Economic Interests
- Strategic Advisory position including membership of an advisory body
- Employment or contractual relationship
- Interests of close family members
- Any other interests (incl. other membership or affiliation)

13. Current *

- Yes
- No

14. Past period

From - To

01/10/2016 - 14/05/2023

15. Entity concerned *

Name, location, type of organisation, field of activity

Catalisti, Flemisch spearhead cluster for sustainable chemistry

16. Details of the declared interest *

Exact role/level and type of interest or relationship

Board member for the Universiteit Antwerpen

17. Conflict of interest for the EIT activities *

Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct.

- Yes
- No

18. If Yes, please provide any relevant complementary information *

If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT.

No relation to specific KIC
19. Do you have any additional interests or relationships? *

- Yes
- No, all my interests and relationships at present and in the past 2 years are indicated

Please declare your interests and relationships at present and in the past two years. (3)

Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT.

20. Type of Relationship *

- Management position, including membership of a managing body or equivalent structure
- Economic Interests
- Strategic Advisory position including membership of an advisory body
- Employment or contractual relationship
- Interests of close family members
- Any other interests (incl. other membership or affiliation)

21. Current *

- Yes
- No

22. Past period

From - To

01/10/2019 - 14/05/2023

23. Entity concerned *

Name, location, type of organisation, field of activity

Flanders Make, Strategic research center on Industry 4.0

24. Details of the declared interest *

Exact role/level and type of interest or relationship

Board member for Universiteit Antwerpen
25. Conflict of interest for the EIT activities *

Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct.

- [ ] Yes
- [ ] No

26. If Yes, please provide any relevant complementary information *

If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT.

[No relation to KIC]

27. Do you have any additional interests or relationships? *

- [ ] Yes
- [ ] No, all my interests and relationships at present and in the past 2 years are indicated

Please declare your interests and relationships at present and in the past two years. (4)

Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT.

28. Type of Relationship *

- [ ] Management position, including membership of a managing body or equivalent structure
- [ ] Economic Interests
- [ ] Strategic Advisory position including membership of an advisory body
- [ ] Employment or contractual relationship
- [ ] Interests of close family members
- [ ] Any other interests (incl. other membership or affiliation)

29. Current *

- [ ] Yes
- [ ] No

30. Past period

From - To

[01/05/2020 ongoing]
31. Entity concerned *

Name, location, type of organisation, field of activity

BAM (Lantis), the big connection. Flemisch government agency for big ringroad and innovation on the modal shift in Anwerp

32. Details of the declared interest *

Exact role/level and type of interest or relationship

Board member for the Flemisch government

33. Conflict of interest for the EIT activities *

Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct.

☐ Yes

☐ No

34. If Yes, please provide any relevant complementary information *

If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT.

No relation to KIC

35. Do you have any additional interests or relationships? *

☐ Yes

☐ No, all my interests and relationships at present and in the past 2 years are indicated

Please declare your interests and relationships at present and in the past two years. (5)

Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT.

36. Type of Relationship *

☐ Management position, including membership of a managing body or equivalent structure

☐ Economic Interests

☐ Strategic Advisory position including membership of an advisory body

☐ Employment or contractual relationship

☐ Interests of close family members

☐ Any other interests (incl. other membership or affiliation)
37. Current *

- Yes
- No

38. Past period

From - To

25/06/2019 - 14/05/2023

39. Entity concerned *

Name, location, type of organisation, field of activity

Mensura, external partners for prevention and health at work

40. Details of the declared interest *

Exact role/level and type of interest or relationship

Board member

41. Conflict of interest for the EIT activities *

Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct.

- Yes
- No

42. If Yes, please provide any relevant complementary information *

If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT.

No relation to KIC

43. Do you have any additional interests or relationships? *

- Yes
- No, all my interests and relationships at present and in the past 2 years are indicated

Please declare your interests and relationships at present and in the past two years. (6)

Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT.
44. Type of Relationship *
- Management position, including membership of a managing body or equivalent structure
- Economic Interests
- Strategic Advisory position including membership of an advisory body
- Employment or contractual relationship
- Interests of close family members
- Any other interests (incl. other membership or affiliation)

45. Current *
- Yes
- No

46. Past period
From - To
01/05/2018 - 14/05/2023

47. Entity concerned *
Name, location, type of organisation, field of activity
The Beacon, Antwerp cluster for metropolitanism, smart city, logistics and mobility

48. Details of the declared interest *
Exact role/level and type of interest or relationship
Board member

49. Conflict of interest for the EIT activities *
Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct.
- Yes
- No

50. If Yes, please provide any relevant complementary information *
If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT.
No relation to KIC
51. Do you have any additional interests or relationships? *

- Yes
- No, all my interests and relationships at present and in the past 2 years are indicated

Please declare your interests and relationships at present and in the past two years. (7)
Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT.

52. Type of Relationship *

- Management position, including membership of a managing body or equivalent structure
- Economic Interests
- Strategic Advisory position including membership of an advisory body
- Employment or contractual relationship
- Interests of close family members
- Any other interests (incl. other membership or affiliation)

53. Current *

- Yes
- No

54. Past period

From - To

01/10/2016 - 14/05/2023

55. Entity concerned *

Name, location, type of organisation, field of activity

VOKA-KvKAW, Chamber of commerce, employers organisation for Antwerp-Waasland

56. Details of the declared interest *

Exact role/level and type of interest or relationship

Board member
57. Conflict of interest for the EIT activities *
   Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct.
   
   ☐ Yes
   ☐ No

58. If Yes, please provide any relevant complementary information *
   If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT.
   
   No relation to KIC

59. Do you have any additional interests or relationships? *

   ☐ Yes
   ☐ No, all my interests and relationships at present and in the past 2 years are indicated

Please declare your interests and relationships at present and in the past two years. (8)
Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT.

60. Type of Relationship *

   ☐ Management position, including membership of a managing body or equivalent structure
   ☐ Economic Interests
   ☐ Strategic Advisory position including membership of an advisory body
   ☐ Employment or contractual relationship
   ☐ Interests of close family members
   ☐ Any other interests (incl. other membership or affiliation)

61. Current *

   ☐ Yes
   ☐ No

62. Past period

   From - To
   
   01/06/2019 - 14/05/2023
63. Entity concerned *
   Name, location, type of organisation, field of activity
   Fluvant, business club

64. Details of the declared interest *
   Exact role/level and type of interest or relationship
   Board member

65. Conflict of interest for the EIT activities *
   Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct.
   ☐ Yes
   ☐ No

66. If Yes, please provide any relevant complementary information *
   If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT.
   No relation to KIC

67. Do you have any additional interests or relationships? *
   ☐ Yes
   ☐ No, all my interests and relationships at present and in the past 2 years are indicated

Please declare your interests and relationships at present and in the past two years. (9)
Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT.

68. Type of Relationship *
   ☐ Management position, including membership of a managing body or equivalent structure
   ☐ Economic Interests
   ☐ Strategic Advisory position including membership of an advisory body
   ☐ Employment or contractual relationship
   ☐ Interests of close family members
   ☐ Any other interests (incl. other membership or affiliation)
69. Current *

- Yes
- No

70. Past period
From - To

01/10/2016 - 14/05/2023

71. Entity concerned *
Name, location, type of organisation, field of activity

Antwerp Maritime Academy, higher education in maritime sciences

72. Details of the declared interest *
Exact role/level and type of interest or relationship

Board members

73. Conflict of interest for the EIT activities *
Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct.

- Yes
- No

74. If Yes, please provide any relevant complementary information *
If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT.

No relation to KIC

75. Do you have any additional interests or relationships? *

- Yes
- No, all my interests and relationships at present and in the past 2 years are indicated

Please declare your interests and relationships at present and in the past two years. (10)
Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT.
76. Type of Relationship *

- Management position, including membership of a managing body or equivalent structure
- Economic Interests
- Strategic Advisory position including membership of an advisory body
- Employment or contractual relationship
- Interests of close family members
- Any other interests (incl. other membership or affiliation)

77. Current *

- Yes
- No

78. Past period

From - To

06/07/2022 - 14/05/2023

79. Entity concerned *

Name, location, type of organisation, field of activity

Flemisch institute for biotechnology, Strategic research center on biotechnology

80. Details of the declared interest *

Exact role/level and type of interest or relationship

Member of general council

81. Conflict of interest for the EIT activities *

Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct.

- Yes
- No

82. If Yes, please provide any relevant complementary information *

If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT.

No relation to KIC
83. Do you have any additional interests or relationships? *

- Yes
- No, all my interests and relationships at present and in the past 2 years are indicated

Please declare your interests and relationships at present and in the past two years. (11)

Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT.

84. Type of Relationship *

- Management position, including membership of a managing body or equivalent structure
- Economic Interests
- Strategic Advisory position including membership of an advisory body
- Employment or contractual relationship
- Interests of close family members
- Any other interests (incl. other membership or affiliation)

85. Current *

- Yes
- No

86. Past period

From - To

01/09/2019 ongoing

87. Entity concerned *

Name, location, type of organisation, field of activity

European University Association, expert group on Innovation

88. Details of the declared interest *

Exact role/level and type of interest or relationship

Member of advisory group to the national rectors conferences
89. Conflict of interest for the EIT activities *

Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct.

- Yes
- No

90. If Yes, please provide any relevant complementary information *

If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT.

No relation to KIC

91. Do you have any additional interests or relationships? *

- Yes
- No, all my interests and relationships at present and in the past 2 years are indicated

92. Type of Relationship *

- Management position, including membership of a managing body or equivalent structure
- Economic Interests
- Strategic Advisory position including membership of an advisory body
- Employment or contractual relationship
- Interests of close family members
- Any other interests (incl. other membership or affiliation)

93. Current *

- Yes
- No

94. Past period

From - To

01/07/2019 - 14/05/2023
95. Entity concerned *

<table>
<thead>
<tr>
<th>Name, location, type of organisation, field of activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hydrogen Europe Research, network of universities and R&amp;D organisations</td>
</tr>
</tbody>
</table>

96. Details of the declared interest *

<table>
<thead>
<tr>
<th>Exact role/level and type of interest or relationship</th>
</tr>
</thead>
<tbody>
<tr>
<td>Advisory group on R&amp;D&amp;I</td>
</tr>
</tbody>
</table>

97. Conflict of interest for the EIT activities *

Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct.

- [ ] Yes
- [ ] No

98. If Yes, please provide any relevant complementary information *

If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT.

<table>
<thead>
<tr>
<th>No relation to KIC</th>
</tr>
</thead>
</table>

99. Do you have any additional interests or relationships? *

- [ ] Yes
- [ ] No, all my interests and relationships at present and in the past 2 years are indicated

Please declare your interests and relationships at present and in the past two years. (13)

Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT.

100. Type of Relationship *

- [ ] Management position, including membership of a managing body or equivalent structure
- [ ] Economic Interests
- [ ] Strategic Advisory position including membership of an advisory body
- [ ] Employment or contractual relationship
- [ ] Interests of close family members
- [ ] Any other interests (incl. other membership or affiliation)
101. Current *

- Yes
- No

102. Past period
From - To

01/11/2023 ongoing

103. Entity concerned *
Name, location, type of organisation, field of activity

OPZuid, regional development agency

104. Details of the declared interest *
Exact role/level and type of interest or relationship

Member of advisory board representing the knowledge institutions

105. Conflict of interest for the EIT activities *
Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct.

- Yes
- No

106. If Yes, please provide any relevant complementary information *
If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT.

No relation to KIC

107. Do you have any additional interests or relationships? *

- Yes
- No, all my interests and relationships at present and in the past 2 years are indicated

Please declare your interests and relationships at present and in the past two years. (14)
Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT.
108. Type of Relationship *

- Management position, including membership of a managing body or equivalent structure
- Economic Interests
- Strategic Advisory position including membership of an advisory body
- Employment or contractual relationship
- Interests of close family members
- Any other interests (incl. other membership or affiliation)

109. Current *

- Yes
- No

110. Past period

From - To

01/10/2009 - 14/05/2023

111. Entity concerned *

Name, location, type of organisation, field of activity

Universiteit Antwerpen, Higher Education institute in Antwerp, vice-rector valorisation & development

112. Details of the declared interest *

Exact role/level and type of interest or relationship

Head of department, head of institute, vice-rector valorisation & development

113. Conflict of interest for the EIT activities *

Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct.

- Yes
- No

114. If Yes, please provide any relevant complementary information *

If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT.

In line with the EIT Methodology, actual conflict of interest situations have been identified with EIT InnoEnergy, EIT Digital, EIT Urban Mobility; and potential conflict of interest situations with EIT Digital, EIT Health and in the field of HEI (subgrant by EIT Health) due to your current role as Rector magnificus at TU/e. Technical university of Eindhoven and former position of Vice-rector Innovation and Valorization (Faculty of Science) at the University of Antwerp.
115. Do you have any additional interests or relationships? *

☐ Yes

☐ No, all my interests and relationships at present and in the past 2 years are indicated

Please declare your interests and relationships at present and in the past two years. (15)
Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT.

116. Type of Relationship *

☐ Management position, including membership of a managing body or equivalent structure

☐ Economic Interests

☐ Strategic Advisory position including membership of an advisory body

☐ Employment or contractual relationship

☐ Interests of close family members

☐ Any other interests (incl. other membership or affiliation)

117. Current *

☐ Yes

☐ No

118. Past period

From - To

15/05/2023 ongoing

119. Entity concerned *

Name, location, type of organisation, field of activity

Eindhoven University of Technology, TU/e

120. Details of the declared interest *

Exact role/level and type of interest or relationship

Rector Magnificus
121. Conflict of interest for the EIT activities *
   Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct.
   
   ☐ Yes
   ☐ No

122. If Yes, please provide any relevant complementary information *
   If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT.

   In line with the EIT Methodology, actual conflict of interest situations have been identified with EIT InnoEnergy, EIT Digital, EIT Urban Mobility; and potential conflict of interest situations with EIT Digital, EIT Health and in the field of HEI (subgrant by EIT Health) due to your current role as Rector magnificus at TU/e. Technical University of Eindhoven and former position of Vice-rector Innovation and Valorization (Faculty of Science) at the University of Antwerp.

123. Do you have any additional interests or relationships? *

   ☐ Yes
   ☐ No, all my interests and relationships at present and in the past 2 years are indicated

Declaration

124. I hereby declare on my honour that: *

   ☑ I have read the Code of Conduct of the EIT Governing Board and confirm that this declaration is truthful and complete, to the best of my knowledge.

   ☑ I understand that the EIT reserves the right to request, in duly justified cases, further information and/or check the above statements within two years as from the date of signature of the current Declaration of Interests

125. Please date this form: *

   Signature is replaced by electronic submission via a secure platform with identification.

   3/10/2024