



Annual Declaration of Interests

Position: Member of the EIT Governing Board

| 1. First Name * |
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| Silvia |
| |
| 2. Surname * |
| Lenaerts |
| 3. Specific role(s) in the Governing Board * |
| (e.g. GB Rapporteur (indicating the wave of the KICs), member of the Advisory Group/Executive Committee) |
| Member of the EIT-EIC boards' joint working group |
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| Please declare your interests and relationships at present and in the past two years. |
| Please declare your interests and relationships at present and in the past two years. Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT. |
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| Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT. |
| Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT. 4. Type of Relationship * |
| Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT. 4. Type of Relationship * Management position, including membership of a managing body or equivalent structure |
| Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT. 4. Type of Relationship * Management position, including membership of a managing body or equivalent structure Economic Interests |
| Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT. 4. Type of Relationship * Management position, including membership of a managing body or equivalent structure Economic Interests Strategic Advisory position including membership of an advisory body |

| 24, 1 | 24, 12:01 PM Annual Declaration of Inter | rests |
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| 5. | 5. Current * | |
| | Yes | |
| | No No | |
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| | | |
| | 6. Past period From - To | |
| | | |
| | 1/10/2016 - 14/05/2023 | |
| | | |
| | 7. Entity concerned * | |
| | Name, location, type of organisation, field of activity | |
| | Antwerp Management School, business school | |
| | | |
| 8. | 8. Details of the declared interest * | |
| | Exact role/level and type of interest or relationship | |
| | Board member for the Universiteit Antwerpen | |
| | | |
| 9. | 9. Conflict of interest for the EIT activities * | |
| | Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of | the Code of Conduct |
| | Yes | |
| | | |
| | ○ No | |
| | | |
| 10. | 10. If Yes, please provide any relevant complementary information * | |
| | If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT. | |
| | No | |
| | | |
| 11 | 11. Do you have any additional interests or relationships? * | |
| | | |
| | Yes | |
| | No, all my interests and relationships at present and in the past 2 years are indicated | |
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Please declare your interests and relationships at present and in the past two years. (2)

12. Type of Relationship *

| Management position, including membership of a managing body or equivalent structure |
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| C Economic Interests |
| Strategic Advisory position including membership of an advisory body |
| Employment or contractual relationship |
| Interests of close family members |
| Any other interests (incl. other membership or affiliation) |
| 13. Current * |
| Yes |
| No No |
| |
| 14. Past period From - To |
| 01/10/2016 - 14/05/2023 |
| 15. Entity concerned * Name, location, type of organisation, field of activity |
| Catalisti, Flemisch spearhead cluster for sustainable chemistry |
| 16. Details of the declared interest * Exact role/level and type of interest or relationship |
| Board member for the Universiteit Antwerpen |
| 17. Conflict of interest for the EIT activities * Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct. |
| ○ Yes |
| No |
| 18. If Yes, please provide any relevant complementary information * |
| If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT. |
| No relation to specific KIC |

19. Do you have any additional interests or relationships? *

| Yes |
|--|
| No, all my interests and relationships at present and in the past 2 years are indicated |
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| Please declare your interests and relationships at present and in the past two years. (3) Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT. |
| 20. Type of Relationship * |
| Management position, including membership of a managing body or equivalent structure |
| Conomic Interests |
| Strategic Advisory position including membership of an advisory body |
| Employment or contractual relationship |
| Interests of close family members |
| Any other interests (incl. other membership or affiliation) |
| 21. Current * |
| ○ Yes |
| No |
| |
| 22. Past period From - To |
| 01/10/2019 - 14/05/2023 |
| 0,7,10,2013 |
| 23. Entity concerned * Name, location, type of organisation, field of activity |
| |
| Flanders Make, Strategic research center on Industry 4.0 |
| 24. Details of the declared interest * |
| Exact role/level and type of interest or relationship |
| Board member for Universiteit Antwerpen |

| Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct. | |
|---|--|
| Yes | |
| No | |
| | |
| 26. If Yes, please provide any relevant complementary information * | |
| If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT. | |
| No relation to KIC | |
| 27. Do you have any additional interests or relationships? * | |
| Yes | |
| No, all my interests and relationships at present and in the past 2 years are indicated | |
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| | |
| Please declare your interests and relationships at present and in the past two years. (4) | |
| Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT. | |
| 28. Type of Relationship * | |
| Management position, including membership of a managing body or equivalent structure | |
| C Economic Interests | |
| Strategic Advisory position including membership of an advisory body | |
| Employment or contractual relationship | |
| Interests of close family members | |
| Any other interests (incl. other membership or affiliation) | |
| | |
| 29. Current * | |
| Yes | |
| ○ No | |
| | |
| 30. Past period | |
| From - To | |
| 01/05/2020 ongoing | |

| 31. | Entity concerned * |
|-----|--|
| | Name, location, type of organisation, field of activity |
| | BAM (Lantis), the big connection. Flemisch government agency for big ringroad and innovation on the modal shift in Anwerp |
| | |
| 32. | Details of the declared interest * |
| | Exact role/level and type of interest or relationship |
| | Board member for the Flemisch government |
| 33 | . Conflict of interest for the EIT activities * |
| | Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct. |
| | ○ Yes |
| | No |
| | |
| 34. | . If Yes, please provide any relevant complementary information * |
| | If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT. |
| | No relation to KIC |
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| 35. | . Do you have any additional interests or relationships? * |
| | Yes |
| | No, all my interests and relationships at present and in the past 2 years are indicated |
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| | Please declare your interests and relationships at present and in the past two years. (5) Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT. |
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| 36. | . Type of Relationship * |
| | Management position, including membership of a managing body or equivalent structure |
| | Economic Interests |
| | Strategic Advisory position including membership of an advisory body |
| | Employment or contractual relationship |
| | Interests of close family members |
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| 37. | Current * |
| | ○ Yes |
| | Tes Tes |
| | ○ No |
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| 20 | Post naried |
| 50. | Past period From - To |
| | |
| | 25/06/2019 - 14/05/2023 |
| | |
| 39. | Entity concerned * |
| | Name, location, type of organisation, field of activity |
| | Mensura, external partners for prevention and health at work |
| | Mensura, external partners for prevention and nearth at work |
| | |
| 40. | Details of the declared interest * |
| | Exact role/level and type of interest or relationship |
| | Board member |
| | |
| 41 | Coefficient Control Control Control Control |
| 41. | Conflict of interest for the EIT activities * Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct. |
| | Trade marker metals are relationship, metals may breate a commercial marker many and a or are code or conducti |
| | Yes |
| | No No |
| | |
| | |
| 42. | If Yes, please provide any relevant complementary information * |
| | If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT. |
| | No relation to KIC |
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| | |
| 43. | Do you have any additional interests or relationships? * |
| | Yes |
| | |
| | No, all my interests and relationships at present and in the past 2 years are indicated |
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Please declare your interests and relationships at present and in the past two years. (6)

44. Type of Relationship *

| | Management position, including membership of a managing body or equivalent structure |
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| | Conomic Interests |
| | Strategic Advisory position including membership of an advisory body |
| | Employment or contractual relationship |
| | Interests of close family members |
| | Any other interests (incl. other membership or affiliation) |
| 45. | Current * |
| | ○ Yes |
| | No |
| 46 | |
| | Past period From - To |
| | 01/05/2018 - 14/05/2023 |
| 47. | Entity concerned * |
| | Name, location, type of organisation, field of activity |
| | The Beacon, Antwerp cluster for metropolitanism, smart city, logistics and mobility |
| 48. | Details of the declared interest * |
| | Exact role/level and type of interest or relationship |
| | Board member |
| 19 | Conflict of interest for the EIT activities * |
| | Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct. |
| | ○ Yes |
| | No |
| | |
| | If Yes, please provide any relevant complementary information * If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT. |
| | No relation to KIC |
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| 51. Do you have any additional interests or relationships? * |
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| Yes |
| No, all my interests and relationships at present and in the past 2 years are indicated |
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| Please declare your interests and relationships at present and in the past two years. (7) |
| Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT. |
| |
| 52. Type of Relationship * |
| Management position, including membership of a managing body or equivalent structure |
| Conomic Interests |
| Strategic Advisory position including membership of an advisory body |
| Employment or contractual relationship |
| Interests of close family members |
| Any other interests (incl. other membership or affiliation) |
| |
| 53. Current * |
| Yes |
| No |
| |
| 54. Past period |
| From - To |
| 01/10/2016 - 14/05/2023 |
| |
| 55. Entity concerned * Name, location, type of organisation, field of activity |
| VOKA-KvKAW, Chamber of commerce, employers organisation for Antwerp-Waasland |
| |
| 56. Details of the declared interest * |
| Exact role/level and type of interest or relationship |
| Board member |
| |

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| 57. | Conflict of interest for the EIT activities * |
|-----|--|
| | Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct. |
| | ○ Yes |
| | No |
| | |
| | If Yes, please provide any relevant complementary information * |
| | If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT. |
| | No relation to KiC |
| 59. | Do you have any additional interests or relationships? * |
| | Yes |
| | No, all my interests and relationships at present and in the past 2 years are indicated |
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| | Diagon de alore view interests and veletionshing at museum and in the most two views (0) |
| | Please declare your interests and relationships at present and in the past two years. (8) Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT. |
| | |
| 60. | Type of Relationship * |
| | Management position, including membership of a managing body or equivalent structure |
| | Conomic Interests |
| | Strategic Advisory position including membership of an advisory body |
| | Employment or contractual relationship |
| | Interests of close family members |
| | Any other interests (incl. other membership or affiliation) |
| | |
| 61. | Current * |
| | Yes |
| | No |
| | |
| 62. | Past period |
| | From - To |
| | 01/06/2019 - 14/05/2023 |

| Name, location, type of organisation, field of activity Fluvant, business club 54. Details of the declared interest * | |
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| E4. Datails of the declared interest * | |
| 54. Details of the declared interest | |
| Exact role/level and type of interest or relationship | |
| Board member | |
| 55. Conflict of interest for the EIT activities * | |
| Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct. | |
| Yes | |
| No | |
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| 66. If Yes, please provide any relevant complementary information * | |
| If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT. | |
| No relation to KIC | |
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| 57. Do you have any additional interests or relationships? * | |
| Yes | |
| No, all my interests and relationships at present and in the past 2 years are indicated | |
| No, all my interests and relationships at present and in the past 2 years are indicated | |
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| Please declare your interests and relationships at present and in the past two years. (9) | |

Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT.

| 68. | Туре | e of Relationship * |
|-----|------------|--|
| | | Management position, including membership of a managing body or equivalent structure |
| | | Economic Interests |
| | | Strategic Advisory position including membership of an advisory body |
| | \bigcirc | Employment or contractual relationship |
| | \bigcirc | Interests of close family members |

Any other interests (incl. other membership or affiliation)

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| /24, 1 | 2:01 PM Annual Declaration of Interests |
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| 69. | Current * |
| | ○ Yes |
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| | ○ No |
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| 70. | Past period |
| | From - To |
| | 01/10/2016 - 14/05/2023 |
| | |
| 71. | Entity concerned * |
| | Name, location, type of organisation, field of activity |
| | Antwerp Maritime Academy, higher education in maritime sciences |
| | |
| 72. | Details of the declared interest * |
| | Exact role/level and type of interest or relationship |
| | Board members |
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| 70 | |
| 73. | Conflict of interest for the EIT activities * Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct. |
| | Trease indicate whether the relationship/interest may create a connect of interest in line with Articles 3 and 6 of the code of conduct. |
| | ○ Yes |
| | No |
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| | If Yes, please provide any relevant complementary information * |
| | If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT. |
| | No relation to KIC |
| | |
| 75 | Do you have any additional interests or relationships? * |
| 75. | bo you have any additional interests of relationships. |
| | Yes |
| | No, all my interests and relationships at present and in the past 2 years are indicated |
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Please declare your interests and relationships at present and in the past two years. (10)

76. Type of Relationship *

| | Management position, including membership of a managing body or equivalent structure |
|-----|---|
| | Conomic Interests |
| | Strategic Advisory position including membership of an advisory body |
| | Employment or contractual relationship |
| | Interests of close family members |
| | Any other interests (incl. other membership or affiliation) |
| 77. | Current * |
| | ○ Yes |
| | No |
| 70 | |
| | Past period From - To |
| | 06/07/2022 - 14/05/2023 |
| 79. | Entity concerned * |
| | Name, location, type of organisation, field of activity |
| | Flemisch institute for biotechnology, Strategic research center on biotechnology |
| 80. | Details of the declared interest * |
| | Exact role/level and type of interest or relationship |
| | Member of general council |
| Ω1 | Conflict of interest for the EIT activities * |
| | Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct. |
| | ○ Yes |
| | No |
| | |
| | If Yes, please provide any relevant complementary information * |
| | If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT. |
| | No relation to KIC |

83. Do you have any additional interests or relationships? *

| | Yes |
|-----|--|
| | No, all my interests and relationships at present and in the past 2 years are indicated |
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| | |
| | Please declare your interests and relationships at present and in the past two years. (11) |
| | Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT. |
| 84. | Type of Relationship * |
| | Management position, including membership of a managing body or equivalent structure |
| | Conomic Interests |
| | Strategic Advisory position including membership of an advisory body |
| | Employment or contractual relationship |
| | Interests of close family members |
| | Any other interests (incl. other membership or affiliation) |
| | |
| 85. | Current * |
| | Yes |
| | ○ No |
| | |
| 86. | Past period From - To |
| | 01/09/2019 ongoin |
| | |
| | Entity concerned * Name, location, type of organisation, field of activity |
| | European University Association, expert group on Innovation |
| | The state of the s |
| 88. | Details of the declared interest * |
| | Exact role/level and type of interest or relationship |
| | Member of advisory group to the national rectors conferences |

Annual Declaration of Interests

| 89. | Conflict of interest for the EIT activities * |
|-----|---|
| | Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct. |
| | ○ Yes |
| | No |
| | |
| 90. | If Yes, please provide any relevant complementary information * |
| | If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT. |
| | No relation to KIC |
| | |
| 91. | Do you have any additional interests or relationships? * |
| | Yes |
| | No, all my interests and relationships at present and in the past 2 years are indicated |
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| | |
| | Please declare your interests and relationships at present and in the past two years. (12) |
| | Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT. |
| 92. | Type of Relationship * |
| | Management position, including membership of a managing body or equivalent structure |
| | |
| | Economic Interests |
| | Strategic Advisory position including membership of an advisory body |
| | Employment or contractual relationship |
| | Interests of close family members |
| | Any other interests (incl. other membership or affiliation) |
| | |
| 93. | Current * |
| | Yes |
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| | O No |
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| | |
| 94. | Past period From - To |
| 94. | |

| 95. | Entity concerned * |
|------|---|
| | Name, location, type of organisation, field of activity |
| | Hydrogen Europe Research, network of universities and R&D organisations |
| | Details of the declared interest * Event role //evel and type of interest or relationship |
| | Exact role/level and type of interest or relationship |
| | Advisory group on R&D&I |
| | Conflict of interest for the EIT activities * |
| | Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct. |
| | Yes |
| | No |
| | |
| | If Yes, please provide any relevant complementary information * |
| | If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT. |
| | No relation to KIC |
| | |
| 99. | Do you have any additional interests or relationships? * |
| | Yes |
| | No, all my interests and relationships at present and in the past 2 years are indicated |
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| | |
| | Please declare your interests and relationships at present and in the past two years. (13) Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT. |
| 100. | Type of Relationship * |
| | Management position, including membership of a managing body or equivalent structure |
| | Conomic Interests |
| | Strategic Advisory position including membership of an advisory body |
| | Employment or contractual relationship |
| | Interests of close family members |
| | Any other interests (incl. other membership or affiliation) |

| /11/24, 1 | 2:01 PM Annual Declaration of Interests |
|-----------|---|
| 101. | Current * |
| | Yes |
| | ○ No |
| | |
| 102. | Past period From - To |
| | 01/11/2023 ongoing |
| 103 | Entity concerned * |
| .00. | Name, location, type of organisation, field of activity |
| | OPZuid, regional development agency |
| 104 | Details of the declared interest * |
| 104. | Exact role/level and type of interest or relationship |
| | Member of advisory board representing the knowledge institutions |
| | |
| 105. | Conflict of interest for the EIT activities * |
| | Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct. |
| | ○ Yes |
| | No |
| | |
| 106. | If Yes, please provide any relevant complementary information * If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT. |
| | if applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EII. |
| | No relation to KIC |
| 107 | Do you have any additional interests or relationships? * |
| 107. | Yes |
| | No, all my interests and relationships at present and in the past 2 years are indicated |
| | 1.0, a.r,c. and reducerisings at present and in the past 2 years are indicated |
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Please declare your interests and relationships at present and in the past two years. (14)

| 08. Type of Relationship * | |
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| Management position, including membership of a managing body or equivalent structure | |
| Conomic Interests | |
| Strategic Advisory position including membership of an advisory body | |
| Employment or contractual relationship | |
| Interests of close family members | |
| Any other interests (incl. other membership or affiliation) | |
| | |
| 109. Current * | |
| ○ Yes | |
| No No | |
| | |
| 110. Past period | |
| From - To | |
| 01/10/2009 - 14/05/2023 | |
| | |
| 111. Entity concerned * | |
| Name, location, type of organisation, field of activity | |
| Universiteit Antwerpen, Higher Education institute in Antwerp, vice-rector valorisation & development | |
| 112. Details of the declared interest * | |
| Exact role/level and type of interest or relationship | |
| Head of department, head of institute, vice-rector valorisation & development | |
| | |
| 113. Conflict of interest for the EIT activities * Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct. | |
| Yes | |
| ○ No | |
| | |
| 114. If Yes, please provide any relevant complementary information * | |
| If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT. | |
| In line with the EIT Methodology, actual conflict of interest situations have been identified with EIT InnoEnergy, EIT Digital, EIT Urban Mobility; and potential conflict | |

of interest situations with EIT Digital, EIT Health and in the field of HEI (subgrant by EIT Health) due to your current role as Rector magnificus at TU/e. Technical university of Eindhoven and former position of Vice-rector Innovation and Valorization (Faculty of Science) at the University of Antwerp.

115. Do you have any additional interests or relationships? *

| | Yes |
|-------------------|--|
| | No, all my interests and relationships at present and in the past 2 years are indicated |
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| | Please declare your interests and relationships at present and in the past two years. (15) Please make sure that all interests and relationships are indicated, considering the list of relevant entities provided by the EIT. |
| 116. Туре | e of Relationship * |
| | Management position, including membership of a managing body or equivalent structure |
| | Economic Interests |
| | Strategic Advisory position including membership of an advisory body |
| | Employment or contractual relationship |
| | Interests of close family members |
| | Any other interests (incl. other membership or affiliation) |
| 117. Curr | ent * |
| | Yes |
| \bigcirc | No |
| | |
| 118. Past From | |
| 15/ | 05/2023 ongoing |
| 110 Fm+i+ | n, concouned * |
| | cy concerned * e, location, type of organisation, field of activity |
| Eine | dhoven University of Technology, TU/e |
| 120 Data | ails of the declared interest * |
| | role/level and type of interest or relationship |
| Rec | tor Magnificus |
| | |

| 121. Conflict of interest for the EIT activities * |
|--|
| Please indicate whether the relationship/interest may create a conflict of interest in line with Articles 5 and 6 of the Code of Conduct. |
| Yes |
| ○ No |
| |
| 122. If Yes, please provide any relevant complementary information * |
| If applicable, please indicate the KIC concerned, considering the list of relevant entities provided by the EIT. |
| In line with the EIT Methodology, actual conflict of interest situations have been identified with EIT InnoEnergy, EIT Digital, EIT Urban Mobility; and potential conflict of interest situations with EIT Digital, EIT Health and in the field of HEI (subgrant by EIT Health) due to your current role as Rector magnificus at TU/e. Technical university of Eindhoven and former position of Vice-rector Innovation and Valorization (Faculty of Science) at the University of Antwerp. |
| |
| 123. Do you have any additional interests or relationships? * |
| Yes |
| |
| No, all my interests and relationships at present and in the past 2 years are indicated |
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| Declaration |
| Declaration |
| 124. I hereby declare on my honour that: * |
| I have read the Code of Conduct of the EIT Governing Board and confirm that this declaration is truthful and complete, to the best of my knowledge. |
| I understand that the EIT reserves the right to request, in duly justified cases, further information and/or check the above statements within two years as from the date of signature of the current Declaration of Interests |
| |
| 125. Please date this form: * |
| Signature is replaced by electronic submission via a secure platform with identification. |
| 3/10/2024 |
| |