



Annex I

Declaration of Intention (DoI)

First Name	LYKKE
Surname	FRIIS
Position	<input type="checkbox"/> Appointed Member of the EIT Governing Board <input checked="" type="checkbox"/> Representative Member of the EIT Governing Board

X I hereby agree and acknowledge as follows:

1. I have read the Decision of the Governing Board on the EIT Code of Conduct on Conflict of Interest for members of the Governing Board (00227.EIT.2015.I.GB35) and that I am aware of my obligations under the above mentioned Code of Conduct.
2. I will treat all confidential information as information subjected to professional secrecy.
3. I will not disclose in any way to any third party any confidential information without the EIT's prior written consent.
4. I will not use (or permit any other person to use) any confidential information other than for the purpose of my work in connection with the EIT activities.
5. This undertaking shall not apply to any information that I can reasonably establish before the date of this undertaking or which became public knowledge other than through a result of a breach of any of the above commitments.
6. I acknowledge that improper disclosure of confidential information may constitute serious misconduct and may be subject to disciplinary measures.
7. I shall continue to be bound by the terms of my declaration for two years after the end of my involvement in the EIT's activities.
8. I give my free and unambiguous consent to the EIT to process my personal data during my term as member of the Governing Board in accordance with Regulation (EC) 45/2001.

X I have read and understood this Declaration and agree to its terms.

Please sign and date this form:

Date: 31.03.2016	Signature: <b>SIGNED</b>
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Please send a signed copy of this form to the EIT Secretariat



Annex II

Annual Declaration of Interests (ADoI)

First Name	LYKKE
Surname	FRIIS
Position	<input type="checkbox"/> Appointed Member of the EIT Governing Board <input checked="" type="checkbox"/> Representative Member of the EIT Governing Board

- I hereby declare on my honour that, to the best of my knowledge:

I have read the Decision of the Governing Board on conflict of interest <sup>1</sup> and that this declaration is truthful and complete.

I have no interest(s) which may create a Col as defined in Article 2 (d-f) of the Decision in respect of my activities which fall under the EIT's scope of action according to those interests listed in Annex I to the Annual Declaration of Interest. Whenever I have a Conflict of Interest I will alert the EIT.

The only interests that create a Conflict of Interest as defined in Article 2(d-f) of the Decision in respect of my activities which fall under the EIT's scope of action are those listed in the Annex I to the Annual Declaration of Interest.

Please sign and date this form:

Date: 31.01.2016	Signature: SIGNED
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Please send a signed copy of this form to the EIT Secretariat

<sup>1</sup> 00227.EIT.2015.I.GB35



### Annex I to the Annual Declarations of Interests

In all cases, please provide as many details as possible (in the case of a body or employer, full name, location, private or public nature and your role). If you have interests to declare, please specify the interests. All questions in the table below must be answered. Your declaration will not be accepted if any fields are left empty.

I hereby declare on my honour that, to the best of my knowledge, the only actual or potential interests in the EIT's activities I currently have (at the time of completion of the form) or have had within the past two years are those listed below

Nature of the Activity <sup>2</sup>	Current <i>(Please answer Yes or No)</i>	Past period <sup>3</sup> <i>From/To (Month/Year)</i>	Name of Organisation/Entity <sup>4</sup>	Subject matter <sup>5</sup>	Conflict of Interest (actual or potential) <sup>6</sup>
I. Economic interest <sup>7</sup>	YES		Novo Nordisk* Vestas Wind Systems Nordea Invest Stabile Aktier DSV Rockwool International Infenion Technologies Amazon .com Toyato Motorws Apple Inc Investor B Barrick Gold Vodafone Group Goldman Sachs US Equity Portefolio China Construction Bank The Kroger co Sambo A Prudential NNIT Tivoli AP Maersk	Shares	*Novo Nordisk is a member of the EIT Health KIC

<sup>2</sup> Please indicate activities that are currently ongoing. Indicate starting date (month/year).

<sup>3</sup> For activities that are no longer ongoing and that have been completed in the preceding two years, please indicate starting and ending date (month/year).

<sup>4</sup> Please indicate name, location and nature of the organization.

<sup>5</sup> Please indicate the domain in which the activity was or is carried out.

<sup>6</sup> As judged by the EIT Governing Board member.

<sup>7</sup> Only shares above 10,000 Euro shall be declared.



II. Member of a managing body or equivalent structure	YES	2012 -  2012 -  2014 - 2014 -	VELUX A/S (Private)  Danish-German Chamber of Commerce (Private)  VESTAS A/S (Private)  Rockwool Foundation (Private)	Member of Board*  Member of Board  Member of Board  Member of Board	Possible conflict of interest (*VELUX is a core partner of Climate-KIC and Lykke Friis has been a Velux A/S board member since 13 March 2012)
III. Member of an Advisory Body	YES	2014-   2013-	University of Helsinki   MAXCAP	Member of Advisory Board*   Member of Advisory Board	*Possible conflict of interest: University of Helsinki is a partner of the EIT Digital
IV. Strategic Advisory role					
V. Consultancy/Advice					
VI. Employment	YES	2013 -  2011 - 2013  2009 - 2011  2010 - 2011	University of Copenhagen The Danish Parliament  Minister of Climate and Energy Minister of Gender Equality	Prorector for Education Member of The Danish Parliament	
VII. Intellectual property rights					
VIII. Interests of close family members			See "Economic Interests"		



IX. Other membership or affiliation	YES	2004 -	Trilateral Commission	Member	
		2012 -	Danish Foreign Policy Society	Chairman	
		2012 -	European Council of Foreign Relations	Member of Board	
		2012 -	International Crisis Group	Member of Board	
X. Other					